John DiDonato

HURON CONSULTING SERVICES LLC

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Financial Advisors to the BrandCo Debtors

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re:

REVLON, INC., et al.,1

Debtors.

Chapter 11

Case No. 22-10760 (DSJ)

(Jointly Administered)

NOTICE OF FIRST MONTHLY FEE STATEMENT OF HURON CONSULTING SERVICES FOR COMPENSATION FOR SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED AS FINANCIAL ADVISOR TO THE BRANDCO DEBTORS FOR PERIOD FROM JUNE 17, 2022 THROUGH JULY 31, 2022

Name of Applicant: Huron Consulting Services LLC,

Financial Advisor to the BrandCo Debtors

Date of Retention July 21, 2022, effective as of June 17, 2022

Period for Which Fees and Expenses are

Incurred:

June 17, 2022 through July 31, 2022

Monthly Fees Incurred: \$688,909.00

Less 20% Holdback: \$137,781.80

Total Fees Incurred Less 20% Holdback \$551,127.20

The last four digits of Debtor Revlon, Inc.'s tax identification number are 2955. Due to the large number of debtor entities in these chapter 11 cases, for which the Debtors have requested joint administration, a complete list of the Debtor entities and the last four digits of their federal tax identification numbers is not provided herein. A complete list of such information may be obtained on the website of the Debtors' claims and noticing agent at https://cases.ra.kroll.com/Revlon. The location of the Debtors' service address for purposes of these chapter 11 cases is: One New York Plaza, New York, NY 10004.

Monthly Expenses Incurred:	\$525.00	
Total Fees (80%) and Expenses Due:	\$551,652.20	
This is a(n) X Monthly	Interim	Final Fee Application

Pursuant to the *Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 259] (the "Interim Compensation Order"),² Huron Consulting Services LLC ("Huron") hereby submits this first monthly statement (the "Monthly Statement"), seeking compensation for services rendered and reimbursement of expenses incurred as financial advisor to Beautyge II, LLC and those certain "BrandCo" debtors described in the *BrandCo Debtors' Application for Entry of An Order Authorizing the Retention and Employment of Huron Consulting Services LLC as Financial Advisor to the BrandCo Debtors Effective Nunc Pro Tunc to June 17, 2022* [Docket No. 154], for the period from June 17, 2022 through July 31, 2022 (the "Monthly Period"). By this Monthly Statement, Huron seeks payment in the amount of \$551,652.20 which comprises (i) 80% of the total amount of compensation sought for actual and necessary services rendered during the Monthly Period and (ii) reimbursement of 100% of actual and necessary expenses incurred in connection with such services.

SERVICES RENDERED AND EXPENSES INCURRED

- 1. Attached hereto as Exhibit A is a summary of Huron's professionals by individual, setting forth the (a) name and title of each individual who provided services during the Monthly Period, (b) aggregate hours spent by each individual, (c) hourly billing rate for each such individual at Huron's current billing rates, and (d) amount of fees earned by each Huron professional. The blended hourly billing rate of Huron timekeepers during the Monthly Period is approximately \$936.27.
- 2. Attached hereto as <u>Exhibit B</u> is a summary of the services rendered and compensation sought, by project category, for the Monthly Period.

² Capitalized terms not otherwise defined herein shall have the meanings ascribed to such terms in the Interim Compensation Order.

- 3. Attached hereto as <u>Exhibit C</u> is a summary of expenses incurred and reimbursement sought, by expense type, for the Monthly Period.
- 4. Attached hereto as <u>Exhibit D</u> are itemized time records of Huron's professionals for the Monthly Period and summary materials related thereto.
- 5. Attached hereto as <u>Exhibit E</u> is an itemized record of all expenses for the Monthly Period.

NOTICE AND OBJECTION PROCEDURES

- 6. Notice of this Monthly Statement shall be given by hand or overnight delivery upon:
 - (a) the Debtors, Revlon, Inc., One New York Plaza, New York, NY 10014 (Attn: Andrew Kidd, Esq.);
 - (b) *Debtors' Counsel*, Paul, Weiss, Rifkind, Wharton & Garrison, 1258 Avenue of the Americas, New York, NY 10019 (Attn: Robert A. Britton, Esq.);
 - (c) the Office of the United States Trustee Region 2, 201 Varick Street, Suite 1006, New York, NY 10014 (Attn: Brian Masumoto, Esq.);
 - (d) Counsel to the Official Committee of Unsecured Creditors, Brown Rudnick LLP, 7 Times Square, New York, NY 10036 (Attn: Robert J. Stark, Esq. and Bennett S. Silverberg, Esq.);
 - (e) Counsel to the Ad Hoc Group of BrandCo Lenders, Davis Polk & Wardwell LLP, 450 Lexington Avenue, New York, NY 10017 (Attn: Eli J. Vonnegut, Esq.); and
 - (f) parties that have requested notice pursuant to Bankruptcy Rule 2002 (each, a "<u>Notice Party</u>", and collectively with the parties listed in sections (a) through (e) above, the "<u>Notice Parties</u>").
- 7. Objections to this Monthly Statement, if any, must be served upon the Notice Parties, and by email, hand, or overnight delivery upon Huron Consulting Services LLC, Attn: John DiDonato (jdidonato@hcg.com) no later than September 5, 2022 at 4:00 p.m. (Prevailing Eastern Time) (the "Objection Deadline"), setting forth the nature of the objection and the specific

amount of fees or expenses at issue.

8. If no objections to this Monthly Statement are received by the Objection Deadline, Huron will be entitled to 80% of the fees and 100% of the expenses identified in this Monthly Statement.

Dated: August 22, 2022

New York, New York

Respectfully submitted,

/s/ John DiDonato

John DiDonato

HURON CONSULTING SERVICES LLC

1166 Avenue of the Americas, 3rd Floor New York, NY 10036-8704

Tel: (212) 785-1900 jdidonato@hcg.com

Financial Advisor to the BrandCo Debtors

EXHIBIT A

SUMMARY OF FIRST MONTHLY FEE STATEMENT OF HURON CONSULTING SERVICES LLC FOR SERVICES RENDERED FOR THE PERIOD JUNE 17, 2022 THROUGH JULY 31, 2022

Professional	Title	Rate	Hours	Fees
DiDonato, John	Managing Director	1,315.00	50.3	66,078.75
Martin, Timothy	Managing Director	1,095.00	137.4	150,453.00
Miles, Karen			99,426.00	
Brown, Coley	Senior Director	950.00	217.5	206,625.00
Loh, Robert	Senior Director	920.00	48.9	44,988.00
Zughayer, Adam	Director	660.00	12.3	8,118.00
Vidal, Adriana	Director	770.00	18.1	13,937.00
Tan, Ching Wei	Director	770.00	48.6	37,422.00
Skokandic, Vincent	Director	725.00	15.0	10,875.00
Manza, Richard	Manager	575.00	20.7	11,873.75
Kwan, Elizabeth	Manager	575.00	49.1	28,232.50
Patel, Ajay	Analyst	400.00	27.2	10,880.00
Total Professional Charges			735.8	\$ 688,909.00

EXHIBIT B

COMPENSATION BY PROJECT CATEGORY TASK CODE FOR SERVICES RENDERED BY HURON CONSULTING SERVICES LLC FOR THE PERIOD JUNE 17, 2022 THROUGH JULY 31, 2022

Task Code	Description	Hours	Fees
	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."),		
1	Counsels or Advisors	136.6	137,680.75
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	42.5	44,242.00
5	Court Hearings / Preparation	50.6	48,380.00
6	Case Reporting: UST Reports, Statements, & Schedules	39.4	35,807.00
7	Retention and Fee Applications	28.1	30,364.00
9	Business Plan & Analysis of Operations	57.4	53,570.50
10	Cash Flow Analysis and Reporting	16.2	14,922.00
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	56.0	57,524.00
14	Collateral & Credit Analysis	16.6	15,770.00
15	Account Analysis & Reconciliations	16.6	15,770.00
19	Employee Retention Programs	5.9	5,605.00
20	Analysis of Accounting and Disclosure Matters	29.5	27,506.00
21	Accounts Payable / Vendor Issues	10.6	10,070.00
22	Accounts Receivable Issues	13.1	12,247.00
23	Appraisals / Valuations	198.5	162,558.75
24	Contract and Lease Issues	18.3	16,892.00
	Total Professional Charges	735.8	\$ 688,909.00

EXHIBIT C

EXPENSE SUMMARY BY HURON CONSULTING SERVICES LLC FOR THE PERIOD JUNE 17, 2022 THROUGH JULY 31, 2022

Expense Type	Amount
Purchased Services	525.00
Total	\$ 525.00

EXHIBIT D

TIME RECORDS

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Brown, Coley	6/25/2022	Prepare and meet with the BrandCo Restructuring Officer S. Panagos, BrandCo Debtors' professionals Ropes & Gray (R. Dahl, B. Rhode, L. Brown, K. Scott) and Huron internal team (J. DiDonato, T. Martin, K. Miles) to discuss various aspects of the bankruptcy case including DIP.	1.7
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Loh, Robert	06/25/22	Teleconference with Ropes & Gray (Dahl, Brown, Rhode, Scott) and Huron (DiDonato, Martin, Brown, Miles) regarding case status and retention issues.	1.1
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Miles, Karen	6/25/2022	Prepare for and participate in initial kick off call with J. DiDonato, T. Martin (both Huron) and R&G.	1.0
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Brown, Coley	6/26/2022	Prepare and meet with the BrandCo Restructuring Officer S. Panagos, BrandCo Debtors' professionals Ropes & Gray (R. Dahl, B. Rhode, L. Brown, K. Scott) and Huron internal team (J. DiDonato, T. Martin, K. Miles) to discuss various aspects of the bankruptcy case including reporting requirements.	1.3
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	6/26/2022	Internal Huron call regarding various BrandCo items with T. Martin, C. Brown and K. Miles to discuss next steps and update to R.O.	2.0
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Loh, Robert	06/26/22	Preparation for, and participation on, teleconference with BrandCo Restructuring Officer (S. Panagos), Ropes & Gray (Dahl, Brown, Rhode, Scott) and Huron (DiDonato, Martin, Brown, Miles) regarding case background, DIP operations and case filings.	1.3

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	6/26/2022	Review and edit initial update to R.O. regarding motions and cash availability.	2.1
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	6/27/2022	Call with Huron engagement team to discuss observations from due diligence and prepare for call with CRO to discuss BrandCo items.	0.6
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	6/27/2022	Reviewed materials for the case and prepared for meeting with BrandCo advisors.	0.4
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	6/27/2022	Internal call with Huron team, T. Martin and J. DiDonato, to review workplan and roles for the BrandCo advisor team.	1.1
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Loh, Robert	06/27/22	Prepare for, and participate on, teleconference with BrandCo Restructuring Officer (S. Panagos), Ropes & Gray (Dahl, Brown, Rhode, Scott) and Huron (DiDonato, Martin, Brown, Miles) regarding DIP operations, reporting requirements, legal proceedings and strategy.	2.1
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	6/27/2022	Review and comment on draft workplan for informing R.O. of case updates.	0.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Miles, Karen	6/27/2022	Participate in update call with R&G and R.O. to provide weekly updates on the BrandCo / Revlon case.	1.6
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Zughayer, Adam	6/27/2022	Internal Huron call to discuss the current state of the case and the current work plan as an internal team as it related to BrandCo.	0.7
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Zughayer, Adam	6/27/2022	Introductory call with CRO, counsel and Huron to discuss the case and background of the case as the BrandCo Advisors.	1.6

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Zughayer, Adam	6/27/2022	Internal call with Huron team to discuss case workplan.	1.1
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Brown, Coley	6/28/2022	Prepare and meet with the BrandCo Restructuring Officer S. Panagos, BrandCo Debtors' professionals Ropes & Gray (R. Dahl, B. Rhode, L. Brown, K. Scott) and Huron internal team (J. DiDonato, T. Martin, K. Miles) to discuss various aspects of the bankruptcy case including upcoming court filings and documented notes regarding the same.	2.2
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	6/28/2022	Review first day motions in preparation for meeting with R.O.	2.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	6/29/2022	Call with B. Rhode (R&G) regarding presentation to R.O.	0.2
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	6/30/2022	Review and analyze case materials to understand and prepare for advisor calls.	0.9
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/1/2022	Review Revlon briefing materials assembled by counsel for R.O.	1.4
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Patel, Ajay	7/1/2022	Prepare for and participate in initial valuation call with Huron (K. Miles, E. Kwan, A. Vidal).	0.7
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Loh, Robert	07/02/22	Prepare for, and participate on, teleconference with BrandCo Restructuring Officer (S. Panagos), Ropes & Gray (R. Dahl, L. Brown, B. Rhode, K. Scott) and Huron (J. DiDonato, T. Martin, C. Brown, K. Miles) regarding DIP issues and strategy.	0.9

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/2/2022	Discussions with K. Scott (R&G) regarding scheduling of calls and coordination of work.	0.2
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/3/2022	Internal Huron call with T. Martin, C. Brown, K. Miles to discuss current project status and updates related to DIP financing and other matters.	0.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/3/2022	Internal Huron call with T. Martin and C. Brown to discuss current project status and updates related to DIP financing and other matters.	0.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/3/2022	Prepare for calls with Steve Z. (PJT) and R. Caruso (A&M) in connection with first day motions and newly proposed DIP facility.	2.6
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Brown, Coley	7/4/2022	Prepare and meet with the BrandCo Restructuring Officer S. Panagos, BrandCo Debtors' professionals Ropes & Gray (R. Dahl, B. Rhode, L. Brown, K. Scott) and Huron internal team (J. DiDonato, T. Martin, K. Miles) to discuss various aspects of the bankruptcy case including business plan.	1.3
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/4/2022	Review and edit revised draft of presentation to Restructuring Officer for weekly update meeting.	0.6
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/5/2022	Internal Huron with T. Martin, C. Brown, and K. Miles call to discuss the next steps of the BrandCo case and Huron's workstreams.	0.6
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/5/2022	Internal Huron with K. Miles call to discuss the next steps of the BrandCo case and Huron's role as it relates to valuation activities.	0.4

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/5/2022	Review and analyze case materials to prepare for internal Huron call and discussions.	1.1
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/5/2022	Review of internal Huron material prepared for the case to prepare for DIP discussions and other meetings.	0.7
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/5/2022	Review and analyze the alternative DIP proposal and prepare for further discussions on the subject and how it relates to BrandCo.	0.3
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/5/2022	Review and edit revised draft of presentation to Restructuring Officer.	0.6
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Miles, Karen	7/5/2022	Participate in meeting with BrandCo R.O., R&G and Huron team discussing DIP term comparison.	1.0
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Zughayer, Adam	7/5/2022	Discussion between Huron and R&G team to discuss the DIP budget, sizing and other various items in regards to DIP financing.	0.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Brown, Coley	7/6/2022	Prepare and meet with the BrandCo Restructuring Officer S. Panagos, BrandCo Debtors' professionals Ropes & Gray (R. Dahl, B. Rhode, L. Brown, K. Scott) and Huron internal team (J. DiDonato, T. Martin, K. Miles) to discuss various aspects of the bankruptcy case including operations.	1.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/6/2022	Internal Huron call with T. Martin and C. Brown to conceptually discuss DIP Pros/Con and how it relates to BrandCo.	0.6

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/6/2022	Review and analyze various material to gain background information regarding the case.	1.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Loh, Robert	07/06/22	Teleconference with BrandCo Restructuring Officer (S. Panagos), Ropes & Gray (Dahl, Brown, Rhode, Scott) and Huron (DiDonato, Martin, Brown, Miles) regarding DIP operations, reporting requirements, legal proceedings and strategy.	0.9
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/6/2022	Prepare for and participate in call with A&M regarding DIP facilities.	1.0
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Miles, Karen	7/6/2022	Participate in call with R&G and T. Martin regarding DIP considerations.	0.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Patel, Ajay	7/6/2022	Participate in update call with BrandCo R.O.	0.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/7/2022	Review and provide additional comments of presentation for the BrandCo restructuring officer to provide an update on the case.	0.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/7/2022	Review and analysis of the restructuring officer deck and follow up with the Huron and R&G team on additional comments.	0.7
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/7/2022	Review and provide comments of presentation for the BrandCo restructuring officer for a weekly update on BrandCo debtors.	0.4
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/7/2022	Review and respond to previous emails for internal and external communications regarding the BrandCo case.	0.6

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Brown, Coley	7/8/2022	Prepare for and meet with the BrandCo Restructuring Officer S. Panagos, BrandCo Debtors' professionals Ropes & Gray (R. Dahl, B. Rhode, L. Brown, K. Scott) and Huron internal team (J. DiDonato, T. Martin, K. Miles) to discuss various aspects of the bankruptcy case including general bankruptcy strategy and follow-up questions and documented notes regarding the same.	1.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/9/2022	Review and provide comments to presentation materials and discuss with the internal Huron team.	0.4
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/9/2022	Review and comment on updated discussion materials for meeting with R.O.	1.2
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/10/2022	Review of presentation materials and review of additional background materials related court dockets for the BrandCo case.	1.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/10/2022	Review and process comments from Ropes & Gray regarding draft presentation for Restructuring Officer.	0.9
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/10/2022	Review and edit revised discussion materials and presentation for Restructuring Officer.	1.3
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/10/2022	Call with C. Brown (Huron) regarding updated to case summary presentation.	0.2
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/11/2022	Internal Huron discussion with T. Martin and C. Brown to prepare for call with the BrandCo R.O. to provide an update.	0.5

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/11/2022	Weekly call to discuss current project status and general updates with the BrandCo R.O.	1.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/11/2022	Internal Huron discussion with T. Martin to debrief on the call with the BrandCo R.O. to provide an update.	0.3
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/11/2022	Internal Huron discussion with T. Martin and C. Brown to debrief on the call with the BrandCo R.O. and to discuss next steps.	0.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Loh, Robert	07/11/22	Teleconference with BrandCo Restructuring Officer (S. Panagos), Ropes & Gray (Dahl, Brown, Rhode, Scott) and Huron (DiDonato, Martin, Brown, Miles) regarding DIP operations and case filings.	1.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/11/2022	Prepare for and participate on update call with Restructuring Advisor.	1.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/11/2022	Call with C. Brown (Huron) regarding workplan and follow-up from call with Restructuring Officer.	0.3
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Miles, Karen	7/11/2022	Participate in call with R&G, J. DiDonato, T. Martin, C. Brown and R.O.	1.3
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Brown, Coley	7/12/2022	Prepare and meet with the BrandCo R.O., BrandCo Debtors' professionals Ropes & Gray (R. Dahl, B. Rhode, L. Brown, K. Scott) and Huron internal team (J. DiDonato, T. Martin, K. Miles) to discuss various aspects of the bankruptcy case including DIP and reporting requirements.	1.3

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/12/2022	Internal Huron meeting to discuss updates on the current status of the BrandCo project, meeting with Revlon advisors and next steps.	0.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/12/2022	Review and edit presentation for Restructuring Officer.	1.4
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Skokandic, Vincent	7/12/2022	Review and analyze publicly available presentations and additional background materials related to the debtors to gain knowledge of the case.	2.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Skokandic, Vincent	7/12/2022	Review and analyze first day motions, DIP proposal and alternative DIP proposal associated with Chapter 11 filing.	0.6
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Skokandic, Vincent	7/12/2022	Review and analyze materials related to the BrandCo Presentations to gain further knowledge of the debtors.	1.9
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Skokandic, Vincent	7/12/2022	Review and analyze materials related to the 2020 Financing Transaction to gain further knowledge of the debtors.	2.4
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/13/2022	Review and comment on EBITDA bridge and related notes.	0.7
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/13/2022	Review and comment on summary of cash at international entities.	0.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/13/2022	Edit summary of key takeaways re: alternative DIP proposal for incorporation in R.O. presentation.	0.7

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Skokandic, Vincent	7/13/2022	Analyze summary P&L and profitability reports for all company brands for the period 2021 and 2022 (per K. Miles).	3.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Brown, Coley	7/14/2022	Prepare and meet with the BrandCo Restructuring Officer S. Panagos, Ropes & Gray and Huron internal team (J. DiDonato, T. Martin, K. Miles) to discuss various aspects of the bankruptcy case including R.O. presentations.	1.0
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/15/2022	Review red-lined presentation from counsel and address suggestions.	1.4
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/15/2022	Review draft summary slides prepared by counsel and included in draft R.O. update.	0.7
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/16/2022	Review and comment on draft update to restructuring officer.	1.3
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/17/2022	Review of presentation to restructuring officer in connection with preparing follow up points as it relates to the BrandCo debtors.	2.1
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/17/2022	Review and respond to various emails addressing the current state of the BrandCo case with different constituents.	0.6
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/17/2022	Review and analyze BrandCo presentation materials and provide feedback as it relates to the case.	1.2
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/17/2022	Review and revise R.O. update and send to counsel.	2.1

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/17/2022	Participate in call with J. DiDonato regarding financing and presentation to Restructuring Officer.	0.7
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Brown, Coley	7/18/2022	Prepare and meet with the BrandCo Restructuring Officer S. Panagos, BrandCo Debtors' professionals Ropes & Gray (B. Rhode, L. Brown, K. Scott) and Huron internal team (J. DiDonato, T. Martin, K. Miles) to discuss various aspects of the bankruptcy case including analysis of business plan.	1.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/18/2022	Internal Huron discussion with T. Martin, C. Brown, R. Manza and K. Miles to prepare call with the BrandCo R.O. to provide an update.	0.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/18/2022	Review and provide final comments related to the weekly update presentation to the BrandCo R.O.	0.4
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/18/2022	Weekly call to discuss current project status and general updates for the R.O.	1.0
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Loh, Robert	07/18/22	Teleconference with BrandCo R.O., Ropes & Gray (Dahl, Brown, Rhode, Scott) and Huron (DiDonato, Martin, Brown, Miles) regarding DIP operations, case filings, and other developments.	1.4
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Manza, Richard	7/18/2022	Meet with BrandCo R.O., Ropes and Gray, and Huron team to discuss aspects of the bankruptcy case including DIP, reporting requirements, court filings, business plan, operations and general bankruptcy strategy.	1.1
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/18/2022	Prepare for meeting with counsel regarding presentation to Restructuring Officer.	0.6

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/18/2022	Participate in call with counsel regarding content and message for status presentation to Restructuring Officer.	0.3
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/18/2022	Prepare from and participate in call with counsel and Restructuring Officer.	1.6
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Miles, Karen	7/18/2022	Call with R&G, Huron team and R.O. to walk thru presentation deck.	1.2
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Manza, Richard	7/19/2022	Review and analyze materials to follow up to the weekly R.O. call related to the business plan, working capital and DIP forecast.	1.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Manza, Richard	7/19/2022	Meet with C. Brown to discuss materials and background on the case including the prepetition situation of the company, the BrandCo debtors' situation, and the role of Huron in the bankruptcy case.	0.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Manza, Richard	7/19/2022	Analyze data room materials to prepare a detailed analysis of historical sales trends specifically related to the holiday season.	2.9
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Brown, Coley	7/20/2022	Prepare and meet with the BrandCo Restructuring Officer S. Panagos, counsel to R.O. (R. Dahl, B. Rhode, L. Brown, K. Scott) and Huron to discuss various aspects of the bankruptcy case including DIP sizing analysis.	1.4
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/20/2022	Call with Huron team and R&G team to provide S. Panagos (R.O.) with an update on recent developments and proposed next steps.	0.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/20/2022	Review and analyze information requests related to BrandCo debtors to expand Huron's knowledge of the case.	0.8

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Manza, Richard	7/20/2022	Analyze the Revlon and BrandCo Debtors' accounting records including financial statements, trial balances and other accounting records to understand financial relationship between OpCo and BrandCo Debtors.	1.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Manza, Richard	7/20/2022	Analyze data room materials to prepare a detailed analysis of operational trends to better understand the business.	3.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/20/2022	Call with B. Rhode (R&G) regarding management committee presentation.	0.2
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/20/2022	Call with J. DiDonato (Huron) to discuss status of workplan.	0.6
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/21/2022	Review and analyze the UCC objection and to coordinate a follow up with company on matters discussed in the objection.	0.6
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Manza, Richard	7/21/2022	Prepare presentation materials for RO update related to the historical sales trend of Revlon to understand the implications of holiday season on the DIP sizing and the upcoming business plan.	1.2
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Manza, Richard	7/21/2022	Prepare presentation materials for RO update related to working capital, sales by brand, sales by segments, and geographical sales of Revlon to understand the implications as it relates to DIP sizing, the upcoming business plan, and liquidity projections.	1.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Manza, Richard	7/21/2022	Amend presentation materials based on feedback from C. Brown to capture information learned from Revlon advisors.	0.5

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Brown, Coley	7/22/2022	Prepare and meet with the BrandCo Restructuring Officer S. Panagos, Ropes & Gray (R. Dahl, B. Rhode, L. Brown, K. Scott) and Huron (J. DiDonato, T. Martin, K. Miles) to discuss various aspects of the bankruptcy case including AR/AP aging reporting.	1.4
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/24/2022	Internal Huron call with T. Martin and C. Brown to discuss review of UCC objection and the upcoming R.O. updated presentation.	1.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/24/2022	Review of the weekly presentation to the restructuring officer providing an update of the prior week's activities and of A&M responses to inquiries of Huron related to operating matters.	1.2
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/24/2022	Prepare for and participate in call with J. DiDonato and C. Brown (Huron) regarding workplan and status of discussions with OpCo debtors.	1.3
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/25/2022	Address comments from counsel regarding status update to R.O. and information requests to Revlon advisors.	0.9
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Brown, Coley	7/26/2022	Prepare and meet with the BrandCo Restructuring Officer S. Panagos, Ropes & Gray (R. Dahl, B. Rhode, L. Brown, K. Scott) and Huron (J. DiDonato, T. Martin, K. Miles) to discuss various aspects of the bankruptcy case including DIP variance analysis reporting.	1.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/26/2022	Review and provide comments on the week restructuring officer presentation deck as it relates to the updates that occurred during the prior week.	0.9
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/26/2022	Review and comment on draft presentation to R.O.	1.8

Task Code	Task Code Description	Professional	Date	Description	Hours
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/27/2022	Prepare, analyze and review materials related to the BrandCo case to prepare for call with restructuring officer.	0.4
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/27/2022	Internal Huron meeting to discuss status of the project and preparations for the weekly call with the R.O.	0.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/27/2022	Call with S. Pagano, R&G, and Huron team to discuss weekly updates and follow up items related to BrandCo.	0.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Loh, Robert	07/27/22	Teleconference with BrandCo Restructuring Officer (S. Panagos), Ropes & Gray (Dahl, Brown, Rhode, Scott) and Huron (DiDonato, Martin, Brown, Miles) regarding DIP operations and developments.	0.5
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/27/2022	Participate in call with A&M regarding OpCo operations and DIP budget.	0.6
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/27/2022	Review and edit revised update to BrandCo Debtors' Restructuring Officer regarding Debtor activities and information received from Revlon advisors (A&M).	0.8
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	Martin, Timothy	7/27/2022	Prepare for and participate in weekly call with BrandCo Debtors' Restructuring Officer.	1.1
1	Meeting/Teleconference w/ BrandCo Debtor, Brandco Restructuring Officer ("R.O."), Counsels or Advisors	DiDonato, John	7/28/2022	Review and respond to emails related to BrandCo and provide comments on weekly R.O. presentation.	0.6
1 Total					136.6
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	6/25/2022	Call with J. DiDonato (Huron) regarding preparation for call with Revlon C.R.O.	0.3

Task Code	Task Code Description	Professional	Date	Description	Hours
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	DiDonato, John	6/27/2022	Participate in update call with C.R.O. and the A&M team as it relates to the case and the implications of the BrandCo debtors.	1.9
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	6/27/2022	Call with Huron engagement team to discuss observations from due diligence and prepare for call with C.R.O.	0.9
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	6/27/2022	Review meeting preparation materials prepared by counsel.	0.4
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	6/27/2022	Participate in update call with C.R.O. to discuss BrandCo related matters.	1.8
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	6/27/2022	Prepare draft workplan and other items as a follow up to a call with Revlon C.R.O.	0.3
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	6/28/2022	Call with K. Scott (R&G) regarding scope and meetings with Revlon professionals.	0.2
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	6/28/2022	Review Revlon update package in preparation for meeting with case professionals.	1.4
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	6/29/2022	Draft email to counsel regarding meetings with bank and UCC advisors as it relates to BrandCo.	0.6
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/2/2022	Prepare for and participate in call with R. Caruso (A&M) regarding events to date and proposed financing facility.	3.2
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/3/2022	Review of Caruso declaration in preparation for call with A&M.	1.1
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Miles, Karen	7/3/2022	Participate in call with A&M regarding causes of bankruptcy, liquidity and supply chain issues; and DIP term neg.	0.5
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Zughayer, Adam	7/3/2022	Discussion with Revlon debtors' advisors, A&M team, to gain further knowledge and background as it relates to BrandCo.	0.5

Task Code	Task Code Description	Professional	Date	Description	Hours
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	DiDonato, John	7/4/2022	Call with PJT to discuss updates regarding the valuation of BrandCo and other updates regarding the debtors.	0.5
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	DiDonato, John	7/4/2022	Call with Huron and PJT to discuss case updates related to BrandCo and other topics.	0.5
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/4/2022	Prepare for and participate in call with Steven Z. (PJT) regarding DIP financing.	1.2
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/4/2022	Call with C. Brown (Huron) regarding call with Steven Z. (PJT) and presentation to Restructuring Officer.	0.2
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Zughayer, Adam	7/4/2022	Discussion with PJT to discuss updates regarding their analysis as it relates to the BrandCo Debtors.	0.8
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	DiDonato, John	7/5/2022	Call between Revlon debtors and BrandCo debtors to discuss updates on the case including the advisors and legal teams.	1.0
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Brown, Coley	7/6/2022	Prepare for and meet with Revlon Debtors and their professionals Paul Weiss and Alvarez & Marsal (B. Caruso, M. Rajcevich, M. Sidorenkov, A. Awrabi, W. Walker) to discuss various aspects of the bankruptcy case including DIP and reporting requirements.	1.8
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Zughayer, Adam	7/6/2022	Call with PW, R&G, A&M and Huron on the current status of the case and any updates regarding BrandCo debtors.	0.5
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/7/2022	Call with B. Rhode (R&G) regarding discussion with A&M regarding DIP budget.	0.2
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Brown, Coley	7/8/2022	Prepare for meeting with the Revlon Debtors and their professionals Paul Weiss and Alvarez & Marsal (B. Caruso, M. Rajcevich, M. Sidorenkov, A. Awrabi, W. Walker) to discuss various aspects of the bankruptcy case including DIP.	1.9
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/11/2022	Participate on call regarding workplan and scheduled all with company's advisors.	0.8

Task Code	Task Code Description	Professional	Date	Description	Hours
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Brown, Coley	7/12/2022	Prepare for meeting with the Revlon Debtors and their professionals Paul Weiss and Alvarez & Marsal to discuss various aspects of the bankruptcy case including reporting requirements.	1.5
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	DiDonato, John	7/12/2022	Call with A&M, PJT and Huron to discuss Revlon case and the BrandCo debtors.	1.0
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/12/2022	Prepare for and attend meeting with Debtors' financial advisors and investment bankers.	1.1
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Miles, Karen	7/12/2022	Participate in call with A&M, PJT and Huron to discuss matters pertaining to BrandCo debtors and the valuation.	0.8
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Patel, Ajay	7/12/2022	Participate in update call with A&M, Huron, and PJT team.	1.0
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Vidal, Adriana	7/12/2022	Prepare for and participate in conference call with A&M and PJT Debtor advisor team with respect to DIP updates and data requested.	0.8
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/13/2022	Call with counsel regarding retention and update on call with Revlon professionals.	0.3
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Brown, Coley	7/14/2022	Prepare and meet with the Revlon Debtors and their professionals to discuss various aspects of the bankruptcy case including recent court filings.	1.2
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/14/2022	Review and comment on draft request list to be sent to Revlon advisors.	0.4
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/15/2022	Call with C. Brown (Huron) regarding status of information requests to Revlon Debtor advisors.	0.2
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Brown, Coley	7/18/2022	Prepare and meet with the Revlon Debtors and their professionals Paul Weiss and Alvarez & Marsal to discuss various aspects of the bankruptcy case including upcoming legal proceedings.	1.9

Task Code	Task Code Description	Professional	Date	Description	Hours
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/18/2022	Call with C. Brown (Huron) regarding questions to pose to Debtors' advisors.	0.3
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/19/2022	Participate in call regarding work plan and questions for Revlon advisors.	0.8
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/19/2022	Prepare draft outline of questions for meeting with Revlon advisors related to BrandCo and operational items as it relates to the DIP financing proposals.	0.9
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Brown, Coley	7/20/2022	Prepare and meet with the Revlon Debtors and their professionals Paul Weiss and Alvarez & Marsal to discuss various aspects of the bankruptcy case including business plan.	1.5
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	DiDonato, John	7/20/2022	Call with PW and R&G to discuss case developments as it relates to BrandCo and other matters.	0.5
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Brown, Coley	7/22/2022	Prepare and meet with the Revlon Debtors, Paul Weiss and Alvarez & Marsal to discuss various aspects of the bankruptcy case including operations.	1.7
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Brown, Coley	7/26/2022	Prepare and meet with the Revlon Debtors, Paul Weiss and Alvarez & Marsal to discuss various aspects of the bankruptcy case including general bankruptcy strategy and documented notes regarding the same.	1.6
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	DiDonato, John	7/26/2022	Call with Bob Caruso (Revlon CRO) discuss items related to BrandCo and the operational items that impact BrandCo debtors.	0.5
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	DiDonato, John	7/27/2022	Call between Huron, PW, and RG to discuss current matters related to the case on the impacts on BrandCo.	0.2
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Miles, Karen	7/27/2022	Participate in update call with PW, R&G and Huron to discuss engagement matters and Branco Valuation work.	0.2
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Miles, Karen	7/27/2022	Prepare for and participate in call with A&M and C. Brown and T. Martin regarding questions involving Revlon and BrandCo.	0.9

Task Code	Task Code Description	Professional	Date	Description	Hours
2	Meeting/Teleconference w/ Revlon Debtor Mgmt, Board, Counsels or Advisors	Martin, Timothy	7/29/2022	Review and edit request list to Debtor advisors related to BrandCo and operational items as it relates to the DIP financing proposals.	0.7
2 Total					42.5
5	Court Hearings / Preparation	Martin, Timothy	6/19/2022	Review, analyze and document R. Caruso declaration for understanding of actions to date.	0.6
5	Court Hearings / Preparation	Loh, Robert	06/20/22	Prepare update on current case status and key parties in advance of calls with client (BrandCo Restructuring Officer) and proposed counsel (Ropes & Gray).	1.9
5	Court Hearings / Preparation	Brown, Coley	6/25/2022	Assist with the preparation and follow up for court hearings on various items including first day motions while providing supporting analyses to counsel and the BrandCo R.O.	2.2
5	Court Hearings / Preparation	Martin, Timothy	6/25/2022	Review of case pleadings and first day motions.	3.4
5	Court Hearings / Preparation	Martin, Timothy	6/25/2022	Call with C. Brown (Huron) regarding analysis of motions.	0.2
5	Court Hearings / Preparation	Brown, Coley	6/26/2022	Assist with the preparation and follow up for court hearings on various items including orders while providing supporting analyses to counsel and the BrandCo R.O.	1.5
5	Court Hearings / Preparation	Martin, Timothy	6/26/2022	Call with C. Brown (Huron) regarding organizational structure and DIP terms.	0.3
5	Court Hearings / Preparation	Martin, Timothy	6/26/2022	Analyze due diligence materials provided by counsel.	1.2
5	Court Hearings / Preparation	Martin, Timothy	6/26/2022	Analyze UMB v. Revlon complaint in preparation for call with counsel.	0.8
5	Court Hearings / Preparation	Martin, Timothy	6/26/2022	Analyze in re: Citibank Findings of Facts and Conclusions of Law.	0.6
5	Court Hearings / Preparation	Martin, Timothy	6/26/2022	Analyze Citibank appeal to findings of fact.	0.4
5	Court Hearings / Preparation	Martin, Timothy	6/26/2022	Analyze Revlon corporate structure chart received from counsel.	0.3
5	Court Hearings / Preparation	Martin, Timothy	6/26/2022	Analyze restructuring officer omnibus resolution.	0.4

Task Code	Task Code Description	Professional	Date	Description	Hours
5	Court Hearings / Preparation	Brown, Coley	6/28/2022	Assist with the preparation and follow up for court hearings on various items including first day wages motions / orders.	1.3
5	Court Hearings / Preparation	Brown, Coley	7/5/2022	Assist with the preparation and follow up for court hearings on various items including first day critical vendors motions and impact on BrandCo.	2.1
5	Court Hearings / Preparation	Brown, Coley	7/6/2022	Assist with the preparation and follow up for court hearings on various items including first day wages motion and impact on BrandCo.	2.2
5	Court Hearings / Preparation	Brown, Coley	7/11/2022	Assist with the preparation and follow up for court hearings on various items including first day utility motions and impact on BrandCo.	0.6
5	Court Hearings / Preparation	Brown, Coley	7/12/2022	Assist with the preparation and follow up for court hearings on various items including upcoming final DIP hearing while providing supporting analyses to counsel.	1.6
5	Court Hearings / Preparation	Tan, Ching Wei	7/12/2022	Review and analyze DIP proposal and alternative DIP proposal associated with Chapter 11 filing.	1.6
5	Court Hearings / Preparation	Martin, Timothy	7/13/2022	Review of request for appointment of Equity Committee.	0.1
5	Court Hearings / Preparation	Brown, Coley	7/14/2022	Continue follow up for court hearings on various items including potential objections to first day motions and other hearings while providing supporting analyses to counsel and the BrandCo R.O.	1.5
5	Court Hearings / Preparation	Brown, Coley	7/18/2022	Assist with the preparation and follow up for court hearings on various items including declarations filed by A&M and impact on BrandCo.	2.1
5	Court Hearings / Preparation	Martin, Timothy	7/18/2022	Review of motion for establishing procedures for establishing NOL.	0.3
5	Court Hearings / Preparation	Brown, Coley	7/20/2022	Assist with the preparation and follow up for court hearings on various items including declarations filed by PJT and impact on BrandCo.	1.6
5	Court Hearings / Preparation	Brown, Coley	7/22/2022	Assist with the preparation and follow up for court hearings on various items including final DIP hearings and summarized analyses to counsel and the BrandCo R.O.	1.9

Task Code	Task Code Description	Professional	Date	Description	Hours
5	Court Hearings / Preparation	Manza, Richard	7/22/2022	Participate in the second day hearing which discussed the NOL motion, DIP sizing, and KERP programs.	2.7
5	Court Hearings / Preparation	Brown, Coley	7/27/2022	Assist with the preparation and follow up for court hearings on various items including potential impact of first day objections on BrandCo.	0.4
5	Court Hearings / Preparation	Brown, Coley	7/27/2022	Prepared for and participated in the DIP hearing via teleconference and documented notes for BrandCo Debtors regarding key issues.	1.9
5	Court Hearings / Preparation	Brown, Coley	7/28/2022	Be a party to the final DIP hearing via teleconference and documented notes for BrandCo Debtors regarding key issues.	2.7
5	Court Hearings / Preparation	Brown, Coley	7/28/2022	Observe the final DIP hearing via teleconference and documented notes for BrandCo Debtors regarding key issues.	3.3
5	Court Hearings / Preparation	Martin, Timothy	7/28/2022	Attend virtual Revlon/BrandCo court hearing to understand the court's orders related toe the DIP proceedings.	1.3
5	Court Hearings / Preparation	Brown, Coley	7/29/2022	Attend the final DIP hearing via teleconference and documented notes for BrandCo Debtors regarding key issues.	2.8
5	Court Hearings / Preparation	Brown, Coley	7/29/2022	Participate in the final DIP hearing via teleconference and documented notes for BrandCo Debtors regarding key issues.	3.2
5	Court Hearings / Preparation	Martin, Timothy	7/29/2022	Attend portion of Debtor in Possession finance hearing.	1.6
5 Total					50.6
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	6/25/2022	Review and analyze court documents and reporting requirements including first day motions and documented summary notes for BrandCo Debtors regarding the same.	2.1
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	6/25/2022	Review and analyze various court documents and reporting requirements including various orders and documented summary notes for BrandCo Debtors regarding the same.	2.7

Task Code	Task Code Description	Professional	Date	Description	Hours
6	Case Reporting: UST Reports, Statements, & Schedules	Loh, Robert	06/25/22	Review of significant court filings including first day motions and declarations.	2.7
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	6/26/2022	Review and analyze various court documents and reporting requirements including first day declarations and documented summary notes for BrandCo Debtors regarding the same.	2.1
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	6/26/2022	Review and analyze various court documents and reporting requirements and documented summary notes for BrandCo Debtors regarding the same.	2.3
6	Case Reporting: UST Reports, Statements, & Schedules	Loh, Robert	06/26/22	Continue review of significant court filings including first day motions and declarations.	1.9
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	6/28/2022	Review and analyze various court documents and reporting requirements including first day motions regarding wages and documented summary notes for BrandCo Debtors regarding the same.	1.4
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	7/5/2022	Review and analyze various court documents and reporting requirements including first day motions regarding critical vendors and documented summary notes for BrandCo Debtors regarding the same.	0.8
6	Case Reporting: UST Reports, Statements, & Schedules	DiDonato, John	7/5/2022	Review and analyze of background materials, court dockets, and other materials to have a better understanding of the case.	0.4
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	7/7/2022	Review and analyze various court documents and reporting requirements including first day motions regarding utility and documented summary notes for BrandCo Debtors regarding the same.	0.4
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	7/11/2022	Review and analyze various court documents and reporting requirements including first day motions regarding DIP.	1.0
6	Case Reporting: UST Reports, Statements, & Schedules	Tan, Ching Wei	7/11/2022	Review and analyze first day declarations related to the Chapter 11 proceedings.	1.4
6	Case Reporting: UST Reports, Statements, & Schedules	Tan, Ching Wei	7/11/2022	Review and analyze first day declaration associated with Chapter 11 filing.	1.3

Task Code	Task Code Description	Professional	Date	Description	Hours
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	7/12/2022	Review and analyze various court documents and reporting requirements including first day motions regarding insurance and documented summary notes for BrandCo Debtors regarding the same.	1.6
6	Case Reporting: UST Reports, Statements, & Schedules	DiDonato, John	7/12/2022	Reviewed and analyzed background material for the case including court docket and other materials.	0.6
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	7/13/2022	Review and analyze various court documents and reporting requirements including first day motions regarding NOL and impact on BrandCo Debtors.	1.7
6	Case Reporting: UST Reports, Statements, & Schedules	Skokandic, Vincent	7/13/2022	Review and analyze first day declarations related to the Chapter 11 proceedings and the implications on BrandCo debtors.	3.5
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	7/14/2022	Review and analyze various court documents and reporting requirements including first day motions regarding customer programs and documented summary notes for BrandCo Debtors regarding the same.	1.9
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	7/15/2022	Review and analyze various court documents and reporting requirements including lienholder motion.	1.3
6	Case Reporting: UST Reports, Statements, & Schedules	Manza, Richard	7/18/2022	Review and analyze court documents include the first day motions and associated orders to obtain the necessary background knowledge of the case.	1.1
6	Case Reporting: UST Reports, Statements, & Schedules	Manza, Richard	7/18/2022	Review and analyze court documents include the first day motions/orders, objections, and declarations to obtain the necessary background knowledge of the case.	1.8
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	7/19/2022	Review and analyze various court documents and reporting requirements including cash management motion.	0.7
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	7/19/2022	Review and analyze various court documents and reporting requirements including thirteen-week cash flow budget.	1.5
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	7/21/2022	Review and analyze various court documents and reporting requirements including thirteen-week cash flow budget variance reports.	0.7

Task Code	Task Code Description	Professional	Date	Description	Hours
6	Case Reporting: UST Reports, Statements, & Schedules	DiDonato, John	7/21/2022	Review and analyze public filings related to the UCC objection to the DIP documents and the implications on the case.	0.4
6	Case Reporting: UST Reports, Statements, & Schedules	DiDonato, John	7/21/2022	Discussion and analysis of UCC objection to the DIP financing and the implications on BrandCo.	0.5
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	7/25/2022	Review and analyze various court documents and reporting requirements including final DIP items and impact on BrandCo.	0.4
6	Case Reporting: UST Reports, Statements, & Schedules	Brown, Coley	7/27/2022	Review and analyze various court documents and reporting requirements including final DIP adjustments and impact on BrandCo.	0.7
6	Case Reporting: UST Reports, Statements, & Schedules	DiDonato, John	7/29/2022	Listen, document, and analyze the Revlon hearing on NOL Motion and other court items.	0.5
6 Total					39.4
7	Retention and Fee Applications	DiDonato, John	6/25/2022	Call with counsel (R&G) regarding case status and retention of Huron as the advisors to BrandCo.	0.5
7	Retention and Fee Applications	Martin, Timothy	6/25/2022	Call with counsel regarding case status and retention process.	1.1
7	Retention and Fee Applications	Martin, Timothy	6/26/2022	Prepare retention forms and send to counsel for review.	0.4
7	Retention and Fee Applications	Loh, Robert	06/27/22	Review and revise supplemental conflict check based on entities identified by the Debtors' Financial Advisor.	2.3
7	Retention and Fee Applications	Martin, Timothy	6/27/2022	Prepare draft engagement letter for discussion with counsel.	1.0
7	Retention and Fee Applications	Martin, Timothy	6/28/2022	Preparation of retention affidavit items for review by counsel.	1.2
7	Retention and Fee Applications	Martin, Timothy	6/28/2022	Call with J. DiDonato (Huron) regarding case status, retention and R.O. update.	0.3
7	Retention and Fee Applications	Loh, Robert	06/29/22	Update supplemental conflict check results and searched parties.	2.1
7	Retention and Fee Applications	Martin, Timothy	6/29/2022	Review and process comments from R&G regarding Huron's retention.	1.3
7	Retention and Fee Applications	Martin, Timothy	6/29/2022	Call with K. Scott (R&G) regarding retention documents.	0.3

Task Code	Task Code Description	Professional	Date	Description	Hours
7	Retention and Fee Applications	DiDonato, John	7/1/2022	Review of counsel and R.O. comments on retention documents.	0.6
7	Retention and Fee Applications	Loh, Robert	07/01/22	Prepare draft schedules A (Potential Parties) and B (Results/Huron connections) for inclusions with retention application.	3.7
7	Retention and Fee Applications	Martin, Timothy	7/3/2022	Review and edit Huron's proposed retention documents as BrandCo Advisors.	1.6
7	Retention and Fee Applications	Martin, Timothy	7/4/2022	Review and provide comments on Huron's proposed retention documents as BrandCo advisors.	2.4
7	Retention and Fee Applications	DiDonato, John	7/5/2022	Review of retention application and engagement letter as the BrandCo advisors and other items related to retention as an advisor.	1.1
7	Retention and Fee Applications	DiDonato, John	7/5/2022	Review of retention materials between Huron and the BrandCo debtors to ensure compliance.	0.3
7	Retention and Fee Applications	Martin, Timothy	7/6/2022	Review and finalize Huron retention papers.	2.1
7	Retention and Fee Applications	DiDonato, John	7/7/2022	Developed and reviewed budget assumptions related to the DIP financing and how it relates to the BrandCo debtors.	0.3
7	Retention and Fee Applications	Martin, Timothy	7/11/2022	Prepare materials related to retention as advisor to BrandCo R.O.	1.2
7	Retention and Fee Applications	Martin, Timothy	7/12/2022	Prepare updates to materials related to retention as the BrandCo advisor.	1.6
7	Retention and Fee Applications	DiDonato, John	7/15/2022	Response to retention matters and review of email addressing modification in restructuring officer report.	0.6
7	Retention and Fee Applications	DiDonato, John	7/15/2022	Review of retention related matters and documents as the BrandCo advisors.	0.2
7	Retention and Fee Applications	DiDonato, John	7/15/2022	Review of email addressing the modifications to report to restructuring officer and the BrandCo debtors.	0.5
7	Retention and Fee Applications	Martin, Timothy	7/15/2022	Review email from counsel related to retention documents.	0.1
7	Retention and Fee Applications	Martin, Timothy	7/15/2022	Address comments regarding Huron's engagement letter and proposed order.	0.7
7	Retention and Fee Applications	DiDonato, John	7/20/2022	Review of BrandCo's retention documents and engagement letter related to modifications.	0.5

Task Code	Task Code Description	Professional	Date	Description	Hours
7	Retention and Fee Applications	Martin, Timothy	7/21/2022	Review of order approving Huron's retention as Financial Advisor to R.O.	0.1
7 Total					28.1
9	Business Plan & Analysis of Operations	Loh, Robert	06/20/22	Prepare summary of current Revlon debt structure.	2.3
9	Business Plan & Analysis of Operations	Loh, Robert	06/20/22	Prepare summary of Revlon history and BrandCo transactions.	2.2
9	Business Plan & Analysis of Operations	Brown, Coley	6/27/2022	Review and analyze Revlon Debtors' business plan, operations and or working capital issues including assumptions and impact on BrandCo Debtors.	0.4
9	Business Plan & Analysis of Operations	Loh, Robert	06/27/22	Preparation for, and participate on, regarding initial work plan, significant case filings, and DIP operations.	1.4
9	Business Plan & Analysis of Operations	Brown, Coley	6/28/2022	Review and analyze Revlon Debtors' business plan, operations and or working capital issues including monthly cash flows and impact on BrandCo Debtors.	1.4
9	Business Plan & Analysis of Operations	Martin, Timothy	7/1/2022	Analyze prior period BrandCo related trial balances provided by Revlon.	0.7
9	Business Plan & Analysis of Operations	Brown, Coley	7/5/2022	Review and analyze Revlon Debtors' business plan, operations and or working capital issues including revenue items and impact on BrandCo Debtors.	1.1
9	Business Plan & Analysis of Operations	Martin, Timothy	7/5/2022	Prepare for and participate in internal call regarding impact of supply chain on brand value.	0.8
9	Business Plan & Analysis of Operations	Martin, Timothy	7/6/2022	Analyze licensing agreements related to BrandCo Debtors.	0.8
9	Business Plan & Analysis of Operations	Martin, Timothy	7/6/2022	Call with K. Miles (Huron) regarding licensing.	0.3
9	Business Plan & Analysis of Operations	Brown, Coley	7/7/2022	Review and analyze Revlon Debtors' business plan, operations and or working capital issues including working capital items and impact on BrandCo Debtors.	0.8
9	Business Plan & Analysis of Operations	Martin, Timothy	7/7/2022	Call with J. DiDonato (Huron) regarding call with Debtors' advisors.	0.2
9	Business Plan & Analysis of Operations	Martin, Timothy	7/9/2022	Review and revise presentation related to Debtor's historical performance and key metrics.	0.6

Task Code	Task Code Description	Professional	Date	Description	Hours
9	Business Plan & Analysis of Operations	Martin, Timothy	7/10/2022	Review of brand licensing summary related to BrandCo Debtors.	0.2
9	Business Plan & Analysis of Operations	Brown, Coley	7/11/2022	Review and analyze Revlon Debtors' business plan, operations and or working capital issues including cash conversion cycle and documented notes / follow up questions regarding the same to determine impact on BrandCo Debtors.	1.2
9	Business Plan & Analysis of Operations	Martin, Timothy	7/11/2022	Summarize brand licensing agreement in connection with Restructuring Call.	0.7
9	Business Plan & Analysis of Operations	Martin, Timothy	7/12/2022	Review of licensing agreements related to BrandCo entities.	0.8
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/12/2022	Analyze information in relation to brand acquisitions in 2015 and 2016.	1.8
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/12/2022	Analyze information in relation to brand acquisitions in 2011 to 2013.	1.7
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/12/2022	Analyze historical financial information to understand BrandCo valuation.	1.1
9	Business Plan & Analysis of Operations	Brown, Coley	7/13/2022	Review and analyze Revlon Debtors' business plan, operations and or working capital issues including forecasts to determine impact on BrandCo Debtors.	1.2
9	Business Plan & Analysis of Operations	Martin, Timothy	7/13/2022	Review and comment on BrandCo margin analysis.	1.1
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/13/2022	Analyze Beautyge and Almay licensing agreements in relation to brands and trademarks.	0.7
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/13/2022	Analyze Giorgio licensing agreement in relation to brands and trademarks.	0.9
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/13/2022	Analyze CND licensing agreement in relation to brands and trademarks.	1.1
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/13/2022	Analyze Elizabeth Arden licensing agreement in relation to Elizabeth Arden brands and trademarks.	2.2
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/13/2022	Analyze BrandCo licensing agreements in relation to brands and trademarks under the umbrella to begin valuation work.	0.7
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/13/2022	Analyze licensing agreements in relation to licensed IP and license fees.	1.1

Task Code	Task Code Description	Professional	Date	Description	Hours
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/13/2022	Analyze licensing agreements in relation to grant of license.	0.9
9	Business Plan & Analysis of Operations	Martin, Timothy	7/14/2022	Analyze Revlon 2020 and 2021 Form 10-K for information on brands associated with BrandCo debtors.	1.8
9	Business Plan & Analysis of Operations	Martin, Timothy	7/14/2022	Analyze summary of license agreements for each of the BrandCo related brands.	0.9
9	Business Plan & Analysis of Operations	Brown, Coley	7/15/2022	Review and analyze Revlon Debtors' business plan, operations and or working capital issues including customer concentration issues to determine impact on BrandCo Debtors.	0.7
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/15/2022	Analyze BrandCo brand revenue in relation to acquisitions that have occurred prior to filing in order to begin valuation work.	2.6
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/15/2022	Analyze information in relation to events of default pertaining to license agreements.	1.2
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/15/2022	Analyze BrandCo licensing agreements in relation to brands and trademarks in the scope of the valuation engagement.	0.7
9	Business Plan & Analysis of Operations	Martin, Timothy	7/18/2022	Prepared for and participate in call regarding business segments and product values.	1.6
9	Business Plan & Analysis of Operations	Martin, Timothy	7/18/2022	Review business and brand details in 2021 Form 10-K.	1.4
9	Business Plan & Analysis of Operations	Brown, Coley	7/19/2022	Review and analyze Revlon Debtors' business plan, operations and or working capital issues including customer programs to determine impact on BrandCo Debtors.	0.8
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/19/2022	Analyze Revlon quarterly financial and other operational information.	0.6
9	Business Plan & Analysis of Operations	Martin, Timothy	7/20/2022	Call with C. Brown regarding management committee presentation agenda and holiday season purchasing.	0.3
9	Business Plan & Analysis of Operations	Martin, Timothy	7/20/2022	Review of files in data room related to purchasing cycle.	1.3
9	Business Plan & Analysis of Operations	Martin, Timothy	7/20/2022	Discussion with B. Rhode (R&G) regarding document requests and access to management.	0.8
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/20/2022	Analyze Revlon financial and other operational information.	0.4

Task Code	Task Code Description	Professional	Date	Description	Hours
9	Business Plan & Analysis of Operations	Brown, Coley	7/21/2022	Review and analyze Revlon Debtors' business plan, operations and working capital issues including advance rate items under ABL to determine impact on BrandCo Debtors.	0.9
9	Business Plan & Analysis of Operations	Martin, Timothy	7/22/2022	Review and edit analysis of BrandCo license agreements.	0.6
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/24/2022	Analyze BrandCo sales by brand based on data made available in data room to support valuation analysis.	2.1
9	Business Plan & Analysis of Operations	Tan, Ching Wei	7/24/2022	Analyze BrandCo North America and international sales.	0.9
9	Business Plan & Analysis of Operations	Brown, Coley	7/25/2022	Review and analyze Revlon Debtors' business plan, operations and or working capital issues including inventory turnover and documented notes / follow up questions regarding the same to determine impact on BrandCo Debtors.	1.0
9	Business Plan & Analysis of Operations	Brown, Coley	7/27/2022	Review and analyze Revlon Debtors' business plan, operations and or working capital issues including AP Aging to determine impact on BrandCo Debtors.	1.0
9	Business Plan & Analysis of Operations	Martin, Timothy	7/28/2022	Analyze monthly trial balances for BrandCo entities.	1.5
9	Business Plan & Analysis of Operations	Martin, Timothy	7/29/2022	Analyze BrandCo Debtor individual financial statements in connection with Royalty analysis.	1.6
9	Business Plan & Analysis of Operations	Martin, Timothy	7/29/2022	Analyze financial information on BrandCo Debtors included in Debtor data room.	2.3
9 Total					57.4
10	Cash Flow Analysis and Reporting	Brown, Coley	6/25/2022	Review and reconcile Revlon Debtors' cash flow analyses including DIP sizing to determine impact on BrandCo Debtors.	1.4
10	Cash Flow Analysis and Reporting	Brown, Coley	6/27/2022	Review and reconcile Revlon Debtors' cash flow analyses including thirteen week cash flow budget to determine impact on BrandCo Debtors.	0.6
10	Cash Flow Analysis and Reporting	Brown, Coley	6/30/2022	Review and reconcile Revlon Debtors' cash flow analyses including weekly cash reporting requirements and documented notes / follow up questions regarding the same to determine impact on BrandCo Debtors.	1.0

Task Code	Task Code Description	Professional	Date	Description	Hours
10	Cash Flow Analysis and Reporting	Brown, Coley	7/5/2022	Review and reconcile Revlon Debtors' cash flow analyses including DIP sizing and related assumptions and documented notes / follow up questions regarding the same to determine impact on BrandCo Debtors.	1.2
10	Cash Flow Analysis and Reporting	Vidal, Adriana	7/5/2022	Participate in conference call with Huron team regarding supply chain and working capital impacts to brands.	0.3
10	Cash Flow Analysis and Reporting	Vidal, Adriana	7/6/2022	Research and review articles with respect to impacts to brands from supply chain and working capital issues.	1.7
10	Cash Flow Analysis and Reporting	Vidal, Adriana	7/6/2022	Prepare for and participate in conference call with Huron team regarding valuation workstream and next steps.	0.6
10	Cash Flow Analysis and Reporting	Brown, Coley	7/7/2022	Review and reconcile Revlon Debtors' cash flow analyses including Recurring EBITDA bridge.	1.0
10	Cash Flow Analysis and Reporting	Brown, Coley	7/11/2022	Review and reconcile Revlon Debtors' cash flow analyses including peak DIP needs within DIP sizing analysis.	1.6
10	Cash Flow Analysis and Reporting	Brown, Coley	7/13/2022	Review and reconcile Revlon Debtors' cash flow analyses including intercompany cash within thirteenweek cash flow budget.	1.2
10	Cash Flow Analysis and Reporting	Brown, Coley	7/15/2022	Review and reconcile Revlon Debtors' cash flow analyses including intercompany cash repatriation and impact on BrandCo.	1.0
10	Cash Flow Analysis and Reporting	Brown, Coley	7/19/2022	Review and reconcile Revlon Debtors' cash flow analyses including working capital forecasts within DIP sizing.	1.1
10	Cash Flow Analysis and Reporting	Brown, Coley	7/21/2022	Review and reconcile Revlon Debtors' cash flow analyses including cash flow variance reports and documented notes / follow up questions regarding the same to determine impact on BrandCo Debtors.	1.0
10	Cash Flow Analysis and Reporting	Brown, Coley	7/25/2022	Review and reconcile Revlon Debtors' cash flow analyses including budget variance items and reason / impact on BrandCo Debtors.	1.4
10	Cash Flow Analysis and Reporting	Brown, Coley	7/27/2022	Review and reconcile Revlon Debtors' cash flow analyses including any updates to DIP forecasts to determine impact on BrandCo Debtors.	1.1

Task Code	Task Code Description	Professional	Date	Description	Hours
10 Total					16.2
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Brown, Coley	6/25/2022	Review and analyze Revlon Debtors' DIP sizing analyses including assumptions and documented notes / follow up questions regarding the same.	1.5
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Brown, Coley	6/27/2022	Review and analyze Revlon Debtors' DIP sizing analyses including key terms and documented notes / follow up questions regarding the same.	0.8
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	DiDonato, John	6/27/2022	Participate in internal call regarding work plan and preparation for DIP hearing.	0.5
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	6/27/2022	Prepare for and participate in internal call regarding Huron's current work plan and preparation for DIP hearing.	0.6
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	6/29/2022	Review and edit draft slides regarding Debtors' operations and cash flow.	2.5
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	DiDonato, John	6/30/2022	Review of court docket related to the DIP financing materials to gain background knowledge of materials.	1.0
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Brown, Coley	7/1/2022	Review and analyze Revlon Debtors' DIP sizing analyses including BrandCo collateral and documented notes / follow up questions regarding the same.	0.9
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	DiDonato, John	7/1/2022	Review and analyze of DIP analysis prepared by Huron, the BrandCo advisors.	1.0
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Loh, Robert	07/01/22	Review and analyze alternative DIP proposal and the implications on BrandCo debtors.	0.6
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/1/2022	Analyze terms of alternative DIP facility proposal.	1.8
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/1/2022	Call with A. Zughayer (Huron) regarding differences in proposed DIP facilities.	0.2
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Zughayer, Adam	7/1/2022	DIP sensitivity review and analysis; internal discussion to review.	1.3
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	DiDonato, John	7/2/2022	Call with Huron and RG team to discuss DIP proposal and the associated analysis and how it relates to BrandCo.	1.0
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/3/2022	Call with J. DiDonato (Huron) regarding DIP facilities.	0.2

Task Code	Task Code Description	Professional	Date	Description	Hours
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/4/2022	Review of Debtors' DIP financing facility.	0.4
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/4/2022	Revise presentation related to Debtors' DIP financing.	1.3
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Brown, Coley	7/5/2022	Review and analyze Revlon Debtors' DIP sizing analyses including lien priority and impact on BrandCo.	1.3
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Loh, Robert	07/05/22	Participate in internal call to discuss workplan and alternative DIP proposal.	0.8
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/5/2022	Participate in internal call to discuss workplan and alternative DIP proposal.	0.6
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/5/2022	Review and analyze preliminary DIP sizing analysis.	1.8
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/5/2022	Call with counsel to discuss DIP proposal and prepare for meeting with Restructuring Advisor.	0.4
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/5/2022	Prepare for and participate in call with counsel and Restructuring Officer regarding proposed DIP facilities.	1.4
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Zughayer, Adam	7/5/2022	Review and analysis available information in court filings and data room material related to DIP sizing.	0.7
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/6/2022	Analyze DIP budget prepared and provided by A&M.	1.7
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/6/2022	Prepare for and participate in call regarding benefits of competing DIP proposals.	1.3
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Zughayer, Adam	7/6/2022	Internal discussion to review DIP analysis and sizing.	0.6
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Brown, Coley	7/7/2022	Review and analyze Revlon Debtors' DIP sizing analyses including monthly cash flows and documented notes / follow up questions regarding the same.	1.3
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/7/2022	Review and analyze draft presentation regarding DIP proposals.	2.1
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Zughayer, Adam	7/7/2022	Review and analysis court filings and data room material related to DIP sizing.	1.3
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/8/2022	Review and comment on update related to considerations of DIP facilities.	2.2

Task Code	Task Code Description	Professional	Date	Description	Hours
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Zughayer, Adam	7/8/2022	Review and analyze available information in court filings and data room material including material prepared by A&M related to DIP sizing.	1.0
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/9/2022	Review and update presentation slides related to cost of DIP financing.	0.3
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/9/2022	Prepare for and participate in call with Ropes & Gray regarding slides detailing cost of DIP financing.	1.4
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Brown, Coley	7/11/2022	Review and analyze Revlon Debtors' DIP sizing analyses including peak DIP needs / drivers and documented notes / follow up questions regarding the same.	1.7
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/11/2022	Review and analyze ABL DIP Credit Agreement.	0.7
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Brown, Coley	7/13/2022	Review and analyze alternative DIP options and documented notes / follow up questions regarding the same.	1.3
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/13/2022	Review and edit detailed overview of impact of alternative DIP proposal.	0.6
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/13/2022	Comment on analysis of Debtors' 13-week cash flow budget.	0.3
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Brown, Coley	7/15/2022	Review and analyze impact on BrandCo from alternative DIP options.	1.1
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/16/2022	Draft edits and comments for update on DIP variance.	0.2
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/17/2022	Respond to questions regarding DIP availability.	0.8
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Brown, Coley	7/19/2022	Review and analyze cash impact of alternative DIP options and documented notes / follow up questions regarding the same.	1.3
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Brown, Coley	7/21/2022	Review and analyze Revlon Debtors' DIP sizing analyses including assumptions adjustments and historical framework.	1.1
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/21/2022	Review and comment on UCC objection to DIP facility.	0.7

Task Code	Task Code Description	Professional	Date	Description	Hours
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/21/2022	Review and edit presentation regarding Debtors' cash flow needs and impact of delayed approval of DIP financing.	2.6
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/22/2022	Participate in call with R.O. and counsel regarding DIP objection.	0.7
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/22/2022	Review and edit presentation to R.O. on DIP variances and supply chain.	1.6
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Brown, Coley	7/25/2022	Review and analyze potential impact of DIP on BrandCo Debtors.	1.5
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Brown, Coley	7/27/2022	Review and analyze potential impact of DIP on BrandCo Debtors regarding lien priority.	1.3
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/27/2022	Participate on weekly call with Revlon Debtors' advisors.	0.2
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/27/2022	Review of Debtors reply in support of motion for entry of a final DIP order.	1.0
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/27/2022	Participate in call with D. DiDonato (Huron) regarding Debtors' reporting.	0.6
11	DIP Financing, Exit Financing, Cash Collateral, Bank Issues	Martin, Timothy	7/29/2022	Analyze Revlon Debtors' variance report for week of July 25.	0.9
11 Total					56.0
14	Collateral & Credit Analysis	Brown, Coley	6/25/2022	Reviewed BrandCo prepetition credit facilities and collateral items.	1.5
14	Collateral & Credit Analysis	Brown, Coley	6/27/2022	Reviewed BrandCo prepetition lien priority.	1.0
14	Collateral & Credit Analysis	Brown, Coley	7/1/2022	Analyzed BrandCo DIP collateral impact.	1.1
14	Collateral & Credit Analysis	Brown, Coley	7/5/2022	Reviewed and analyzed BrandCo DIP lien priority impact.	1.4
14	Collateral & Credit Analysis	Brown, Coley	7/7/2022	Analyze and reconcile BrandCo collateral and liens based on prepetition contracts and impact of DIP facilities.	1.3
14	Collateral & Credit Analysis	Brown, Coley	7/11/2022	Reviewed lien priority schedule within first day motions and documented notes regarding the same.	1.9

Task Code	Task Code Description	Professional	Date	Description	Hours
14	Collateral & Credit Analysis	Brown, Coley	7/13/2022	Reconciled line priority schedule against DIP credit agreement for BrandCo.	1.3
14	Collateral & Credit Analysis	Brown, Coley	7/15/2022	Analyze and reconcile BrandCo collateral and liens based on prepetition contracts.	1.2
14	Collateral & Credit Analysis	Brown, Coley	7/19/2022	Reviewed prepetition collateral within credit agreements and impact on BrandCo.	1.4
14	Collateral & Credit Analysis	Brown, Coley	7/21/2022	Reconciled BrandCo liens against collateral and documented notes regarding the same.	1.2
14	Collateral & Credit Analysis	Brown, Coley	7/25/2022	Reviewed impact of potential final DIP on BrandCo collateral.	1.7
14	Collateral & Credit Analysis	Brown, Coley	7/27/2022	Analyze and reconcile BrandCo collateral and impact of DIP facilities.	1.6
14 Total					16.6
15	Account Analysis & Reconciliations	Brown, Coley	6/25/2022	Review and analyze one off account analyses and reconciliations such as AP aging for BrandCo Debtors.	1.9
15	Account Analysis & Reconciliations	Brown, Coley	6/27/2022	Review and analyze one off account analyses and reconciliations such as AR aging for BrandCo Debtors.	1.0
15	Account Analysis & Reconciliations	Brown, Coley	7/2/2022	Review and analyze disbursement analyses for purposes of assessing ongoing operations and working capital requirements.	1.0
15	Account Analysis & Reconciliations	Brown, Coley	7/5/2022	Review and analyze supplier reconciliations for purposes of assessing ongoing operations and working capital requirements.	1.8
15	Account Analysis & Reconciliations	Brown, Coley	7/7/2022	Review and analyze one off account analyses and reconciliations including customer reconciliations for purposes of assessing ongoing operations and working capital requirements.	1.4
15	Account Analysis & Reconciliations	Brown, Coley	7/11/2022	Review and analyze one off account analyses and reconciliations such as flash sales reports for impact on BrandCo.	2.0
15	Account Analysis & Reconciliations	Brown, Coley	7/13/2022	Review and analyze one off account analyses and reconciliations such as disbursement analyses and impact on BrandCo.	1.5

Task Code	Task Code Description	Professional	Date	Description	Hours
15	Account Analysis & Reconciliations	Brown, Coley	7/15/2022	Review and analyze one off account analyses and reconciliations such as inventory accounting for purposes of assessing ongoing operations and working capital requirements.	1.2
15	Account Analysis & Reconciliations	Brown, Coley	7/19/2022	Review and analyze updated AR aging and impact on BrandCo.	1.4
15	Account Analysis & Reconciliations	Brown, Coley	7/21/2022	Review and analyze updated AP aging and impact on BrandCo.	1.4
15	Account Analysis & Reconciliations	Brown, Coley	7/25/2022	Review and analyze one off account analyses and reconciliations such as updated disbursement analyses.	2.0
15 Total					16.6
19	Employee Retention Programs	Brown, Coley	7/2/2022	Review and analyze the Revlon Debtors' KERP motion to determine impact on BrandCo Debtors.	1.3
19	Employee Retention Programs	Brown, Coley	7/6/2022	Review and analyze the Revlon Debtors' KERP motion to understand cash impact on BrandCo.	0.6
19	Employee Retention Programs	Brown, Coley	7/7/2022	Review and analyze the Revlon Debtors' KERP motion to document key items for BrandCo.	1.7
19	Employee Retention Programs	Brown, Coley	7/12/2022	Review and analyze the Revlon Debtors' employee retention program as it relates to ongoing operations and impact on BrandCo.	0.4
19	Employee Retention Programs	Brown, Coley	7/21/2022	Review and analyze the Revlon Debtors' employee retention program and impact on cash flows.	1.7
19	Employee Retention Programs	Brown, Coley	7/26/2022	Review and analyze the Revlon Debtors' KERP motion / order and any impact on BrandCo Debtors.	0.2
19 Total					5.9
20	Analysis of Accounting and Disclosure Matters	Brown, Coley	6/26/2022	Analyze the Revlon and BrandCo Debtors' accounting records including financial statements to determine impact on BrandCo Debtors.	0.7
20	Analysis of Accounting and Disclosure Matters	Brown, Coley	6/27/2022	Analyze the Revlon and BrandCo Debtors' accounting records including historical trial balances to determine impact on BrandCo Debtors.	1.4
20	Analysis of Accounting and Disclosure Matters	Brown, Coley	7/2/2022	Reconcile Revlon historical monthly trial balances and other accounting records for BrandCo Debtors.	1.7

Task Code	Task Code Description	Professional	Date	Description	Hours
20	Analysis of Accounting and Disclosure Matters	Brown, Coley	7/6/2022	Review Revlon accounting records for intercompany transactions.	1.3
20	Analysis of Accounting and Disclosure Matters	Brown, Coley	7/8/2022	Reconcile Revlon historical trial balances to identify historical royalties.	0.6
20	Analysis of Accounting and Disclosure Matters	Brown, Coley	7/12/2022	Analyze the Revlon and BrandCo Debtors' accounting records to determine impact on BrandCo Debtors.	0.6
20	Analysis of Accounting and Disclosure Matters	Brown, Coley	7/13/2022	Review Revlon monthly trial balances and prepare follow up questions for A&M.	1.8
20	Analysis of Accounting and Disclosure Matters	Brown, Coley	7/15/2022	Reconcile BrandCo accounting records and document notes regarding the same.	1.5
20	Analysis of Accounting and Disclosure Matters	Brown, Coley	7/20/2022	Review BrandCo intercompany accounting and document notes regarding the same.	0.4
20	Analysis of Accounting and Disclosure Matters	Brown, Coley	7/22/2022	Analyze the Revlon trial balances for historical revenue information.	0.4
20	Analysis of Accounting and Disclosure Matters	Brown, Coley	7/26/2022	Reconcile Revlon historical trial balances against DIP sizing analysis and document notes for BrandCo Debtors.	0.8
20	Analysis of Accounting and Disclosure Matters	Brown, Coley	7/28/2022	Review various Recurring EBITDA accounts for follow up bridge for R.O.	1.0
20	Analysis of Accounting and Disclosure Matters	Loh, Robert	07/28/22	Analyze Revlon's detailed trial balances by entity for the period ending May 31, 2021 (YTD) in connection with OpCo (operational entities) vs. BrandCo entity considerations.	2.2
20	Analysis of Accounting and Disclosure Matters	Loh, Robert	07/28/22	Reconcile detailed monthly trial balances for the months of January through December 2021.	1.2
20	Analysis of Accounting and Disclosure Matters	Loh, Robert	07/28/22	Analyze Revlon's detailed trial balances by entity for the period ending May 31, 2022 (YTD) in connection with OpCo (operational entities) vs. BrandCo entity considerations.	1.9
20	Analysis of Accounting and Disclosure Matters	Loh, Robert	07/28/22	Analyze Revlon's detailed trial balances by entity for the period ending December 31, 2022 (YTD) in connection with OpCo (operational entities) vs. BrandCo entity considerations.	2.7

Task Code	Task Code Description	Professional	Date	Description	Hours
20	Analysis of Accounting and Disclosure Matters	Loh, Robert	07/29/22	Prepare comparison of May 31, 2021 (YTD) income and expense items for Revlon, Inc., RCPC, OpCo and BrandCo entities.	2.2
20	Analysis of Accounting and Disclosure Matters	Loh, Robert	07/29/22	Prepare comparison of May 31, 2022 (YTD) income and expense items for Revlon, Inc., RCPC, OpCo and BrandCo entities.	2.4
20	Analysis of Accounting and Disclosure Matters	Loh, Robert	07/29/22	Prepare comparison of December 31, 2021 (YTD) income and expense items for Revlon, Inc., RCPC, OpCo and BrandCo entities.	2.6
20	Analysis of Accounting and Disclosure Matters	Loh, Robert	07/30/22	Update comparative analysis of BrandCo entity income and expenses as of May 31, 2021, December 31, 2021, and May 31, 2022.	2.1
20 Total					29.5
21	Accounts Payable / Vendor Issues	Brown, Coley	6/26/2022	Review the Revlon Debtors' accounts payable and vendor issues including AP aging reports to reconcile working capital impact on BrandCo Debtors.	1.0
21	Accounts Payable / Vendor Issues	Brown, Coley	6/27/2022	Review the Revlon Debtors' accounts payable and vendor issues including critical vendor payments to reconcile working capital impact on BrandCo Debtors.	1.4
21	Accounts Payable / Vendor Issues	Brown, Coley	7/3/2022	Review the Revlon Debtors' accounts payable and vendor issues including supplier concentrations to reconcile working capital impact on BrandCo Debtors.	0.5
21	Accounts Payable / Vendor Issues	Brown, Coley	7/6/2022	Review the Revlon Debtors' accounts payable and vendor issues including supplier terms to reconcile working capital impact on BrandCo Debtors.	1.4
21	Accounts Payable / Vendor Issues	Brown, Coley	7/8/2022	Review the Revion Debtors' accounts payable and vendor issues including disbursement reports.	1.0
21	Accounts Payable / Vendor Issues	Brown, Coley	7/12/2022	Document notes regarding various accounts payable items and follow up with A&M regarding the same.	0.8
21	Accounts Payable / Vendor Issues	Brown, Coley	7/14/2022	Analyze various AP aging items and follow up with A&M regarding the same.	0.4
21	Accounts Payable / Vendor Issues	Brown, Coley	7/18/2022	Follow up with A&M regarding various AP vendor items for impact on BrandCo.	0.3

Task Code	Task Code Description	Professional	Date	Description	Hours
21	Accounts Payable / Vendor Issues	Brown, Coley	7/20/2022	Review the Revlon Debtors' critical vendor items and documented notes regarding same for BrandCo.	0.9
21	Accounts Payable / Vendor Issues	Brown, Coley	7/22/2022	Reconcile first day motion payments and AP items for BrandCo R.O.	0.6
21	Accounts Payable / Vendor Issues	Brown, Coley	7/26/2022	Review updated AP aging and documented key items for R.O.	1.2
21	Accounts Payable / Vendor Issues	Brown, Coley	7/28/2022	Analyzed AP aging report and documented notes regarding the same.	1.1
21 Total					10.6
22	Accounts Receivable Issues	Brown, Coley	6/26/2022	Review the Revlon Debtors' accounts receivable and customer issues including AR aging reports for BrandCo Debtors.	1.2
22	Accounts Receivable Issues	Brown, Coley	6/28/2022	Review the Revlon Debtors' accounts receivable and customer issues including customer concentration for BrandCo Debtors.	0.8
22	Accounts Receivable Issues	Brown, Coley	7/3/2022	Review the Revlon Debtors' accounts receivable and customer issues including customer terms / negotiations for BrandCo Debtors.	1.5
22	Accounts Receivable Issues	Brown, Coley	7/6/2022	Review updated AR aging and prepared analysis regarding the same.	1.4
22	Accounts Receivable Issues	Brown, Coley	7/8/2022	Review AR account issues and potential impact on BrandCo.	1.3
22	Accounts Receivable Issues	Brown, Coley	7/12/2022	Review AR and collection historical terms for summary for BrandCo.	1.0
22	Accounts Receivable Issues	Brown, Coley	7/14/2022	Analyze AR by customer and segment for BrandCo.	0.9
22	Accounts Receivable Issues	Brown, Coley	7/18/2022	Review the Revlon Debtors' accounts receivable and customer issues to determine impact on BrandCo.	0.4
22	Accounts Receivable Issues	Vidal, Adriana	7/18/2022	Prepare for and participate in meeting regarding status of draft valuation.	1.1
22	Accounts Receivable Issues	Brown, Coley	7/20/2022	Analyze updated AR aging report and summarize results for R.O.	1.0
22	Accounts Receivable Issues	Brown, Coley	7/22/2022	Update AR summary for R.O. and upcoming presentation to BrandCo.	0.8

Task Code	Task Code Description	Professional	Date	Description	Hours
22	Accounts Receivable Issues	Brown, Coley	7/26/2022	Reconcile AR aging analysis and top 10 customer summary for BrandCo.	1.3
22	Accounts Receivable Issues	Brown, Coley	7/28/2022	Review AR analysis and update summary regarding the same for BrandCo.	0.4
22 Total					13.1
23	Appraisals / Valuations	Martin, Timothy	6/27/2022	Discussion with K. Miles (Huron) regarding valuation related due diligence.	0.3
23	Appraisals / Valuations	Miles, Karen	6/27/2022	Call with Huron engagement team to discuss work program.	0.4
23	Appraisals / Valuations	Miles, Karen	6/27/2022	Review meeting prep materials sent by R&G.	0.2
23	Appraisals / Valuations	Miles, Karen	6/30/2022	Review and comment on preliminary diligence document request.	0.6
23	Appraisals / Valuations	Kwan, Elizabeth	7/1/2022	Participate in Huron conference call regarding overview of Revlon filing and discussion of valuation workstream.	0.7
23	Appraisals / Valuations	Martin, Timothy	7/1/2022	Call with Karen M. (Huron) regarding valuation of BrandCo assets.	0.4
23	Appraisals / Valuations	Miles, Karen	7/1/2022	Prepare and lead call with E. Kwan, A Vidal and A. Patel (all Huron) to cover organizational structure and discussion of valuation approaches.	1.3
23	Appraisals / Valuations	Miles, Karen	7/1/2022	Review and analyzed the alternative DIP term sheet proposal as it relates to the BrandCo debtors.	0.2
23	Appraisals / Valuations	Vidal, Adriana	7/1/2022	Participate in Huron conference call regarding overview of Revlon filing and discussion of valuation workstream.	0.7
23	Appraisals / Valuations	Miles, Karen	7/3/2022	Review, analyzed and documented A&M analysis in support of DIP financing and how it relates to BrandCo valuation.	0.4
23	Appraisals / Valuations	Miles, Karen	7/5/2022	Participate in Huron team meeting to discuss analytics on DIP comparison and impact on brands.	0.5
23	Appraisals / Valuations	Miles, Karen	7/5/2022	Discuss with A. Vidal the research needed on supply chain disruption and brands for BrandCo valuation work.	0.4
23	Appraisals / Valuations	Miles, Karen	7/5/2022	Email E. Kwan regarding research on Royalty Source and the valuation of BrandCo debtors.	0.3

Task Code	Task Code Description	Professional	Date	Description	Hours
23	Appraisals / Valuations	Miles, Karen	7/5/2022	Review and analyze portions of June 16, 2022 Revlon 8K to gain knowledge on the case.	0.8
23	Appraisals / Valuations	Miles, Karen	7/5/2022	Review and analyze Revlon stock trading price history.	0.9
23	Appraisals / Valuations	Miles, Karen	7/5/2022	Analyze Revion revenue pattern over last three years.	0.9
23	Appraisals / Valuations	Miles, Karen	7/5/2022	Review Revlon stock ownership and institutional holdings.	0.4
23	Appraisals / Valuations	DiDonato, John	7/6/2022	Review BrandCo intellectual property analysis prepared by the Huron valuation team.	0.5
23	Appraisals / Valuations	Kwan, Elizabeth	7/6/2022	Participate in call with Adriana, Karen and Ajay Patel to discuss work program items related to valuation work for BrandCo.	0.6
23	Appraisals / Valuations	Kwan, Elizabeth	7/6/2022	Research royalty rates in the cosmetic and personal products industry to correlate data for valuation work.	0.7
23	Appraisals / Valuations	Kwan, Elizabeth	7/6/2022	Review financial information for comparable companies and infrastructure costs to maintain brands over last couple of years. Draft high-level summary of costs as a percentage of revenues.	1.0
23	Appraisals / Valuations	Miles, Karen	7/6/2022	Participate in call with Marc Passalaqua, Tim Martin and A. Vidal (all Huron) on brand impact analysis.	0.6
23	Appraisals / Valuations	Miles, Karen	7/6/2022	Draft work program items for brand impact, license agreements.	0.9
23	Appraisals / Valuations	Miles, Karen	7/6/2022	Lead call with A. Vidal, E. Kwan and A. Patel (all Huron) to discuss work program items for brand impact and license agreements.	0.5
23	Appraisals / Valuations	Miles, Karen	7/6/2022	Call with A. Patel to discuss specifics on license agreement chart.	0.2
23	Appraisals / Valuations	Miles, Karen	7/6/2022	Draft information request list to submit to A&M/PJT to support BrandCo information gathering.	0.4
23	Appraisals / Valuations	Miles, Karen	7/6/2022	Review summary of financial information for comparable companies.	0.8
23	Appraisals / Valuations	Miles, Karen	7/6/2022	Review and analyze documents related to BrandCo transfers and BrandCo license agreements.	1.7

Task Code	Task Code Description	Professional	Date	Description	Hours
23	Appraisals / Valuations	Miles, Karen	7/6/2022	Participate in call with T. Martin, C. Brown and J. DiDonato (all Huron) on DIP considerations.	0.9
23	Appraisals / Valuations	Miles, Karen	7/6/2022	Update valuation work program items to support BrandCo valuation analysis.	0.4
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for A&R American Crew 2020 license and start on preparation work paper.	0.4
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for Almay contract and start on preparation work paper.	0.3
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for Charlie contract and start on preparation work paper.	0.4
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for CND contract and start on preparation work paper.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for Curve contract and start on preparation work paper.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for Elizabeth Arden contract and start on preparation work paper.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for Giorgio Beverly Hills contract and start on preparation work paper.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for Halston contract and start on preparation work paper.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for Jean Nate contract and start on preparation work paper.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for Mitchum contract and start on preparation work paper.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for Multicultural Group contract and start on preparation work paper.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for PS contract and start on preparation work paper.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review licensing data for White Shoulders contract and start on preparation work paper.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/6/2022	Review and compile historical 10K and 10Q filings by Revlon for BrandCo valuation analysis.	1.5
23	Appraisals / Valuations	Vidal, Adriana	7/6/2022	Compile and review draft workplan and IRL with respect to the valuation workstreams.	2.1

Task Code	Task Code Description	Professional	Date	Description	Hours
23	Appraisals / Valuations	Kwan, Elizabeth	7/7/2022	Discuss with Karen updates to brand management company analysis and the valuation of BrandCo assets.	0.4
23	Appraisals / Valuations	Kwan, Elizabeth	7/7/2022	Review additional financial information of comparable companies and update summary file to provide further data on BrandCo valuation.	2.0
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Email with A. Vidal regarding developing IRL in transmissible format.	0.2
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Review of key language in license agreements and emails with A. Patel regarding license summary.	0.8
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Participate in meeting with J. DiDonato, T. Martin and C. Brown (all Huron) on impact on brands.	1.0
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Participate in discussion with T. Martin on DIP chart.	0.3
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Discuss with E. Kwan updates to brand management company analysis.	0.3
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Analyze Revlon brand contribution margins.	1.8
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Research articles on sales of brands from comparable companies.	1.8
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Research on current market multiples of select comparable companies.	1.3
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Update work program with new tasks including brand management company analysis.	0.4
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Review sections of license agreements involving brand support and use of marks.	0.6
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Discuss brand support expenses for brand management companies and methodology to adjust with E. Kwan.	0.7
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Review and comment on updated brand management company analysis.	0.6
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Review of articles on supply chain issues.	1.2
23	Appraisals / Valuations	Miles, Karen	7/7/2022	Discuss with T. Martin brand management company analysis.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for A&R American Crew 2020 license and prepare work paper.	0.3

Task Code	Task Code Description	Professional	Date	Description	Hours
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for Almay contract and prepare work paper.	0.3
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for Charlie contract and prepare work paper.	0.6
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for CND contract and prepare work paper.	0.3
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for Curve contract and prepare work paper.	0.3
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for Elizabeth Arden contract and prepare work paper.	0.3
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for Giorgio Beverly Hills contract and prepare work paper.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for Halston contract and prepare work paper.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for Jean Nate contract and prepare work paper.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for Mitchum contract and prepare work paper.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for Multicultural Group contract and prepare work paper.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for PS contract and prepare work paper.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/7/2022	Review licensing data (royalty and IP details) for White Shoulders contract and prepare work paper.	0.2
23	Appraisals / Valuations	Vidal, Adriana	7/7/2022	Update and review draft workplan and IRL with respect to the valuation workstreams and feedback received from team.	0.8
23	Appraisals / Valuations	Vidal, Adriana	7/7/2022	Commence review and organization of supply chain, working capital and brand degradation articles identified thus far.	0.4
23	Appraisals / Valuations	Kwan, Elizabeth	7/8/2022	Update summary file on comparable company metrics based on commentary from K. Miles (Huron) as it relates to the BrandCo Valuation.	1.6
23	Appraisals / Valuations	Miles, Karen	7/8/2022	Discuss with A. Patel additional language involving brand support in license agreements.	0.4

Task Code	Task Code Description	Professional	Date	Description	Hours
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for A&R American Crew 2020 license and prepare work paper/summary.	0.4
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for Almay contract and prepare work paper/summary.	0.4
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for Charlie contract and prepare work paper/summary.	0.6
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for CND contract and prepare work paper/summary.	0.3
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for Curve contract and prepare work paper/summary.	0.3
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for Elizabeth Arden contract and prepare work paper/summary.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for Giorgio Beverly Hills contract and prepare work paper/summary.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for Halston contract and prepare work paper/summary.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for Jean Nate contract and prepare work paper/summary.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for Mitchum contract and prepare work paper/summary.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for Multicultural Group contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for PS contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Brand Coverage) for White Shoulders contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for A&R American Crew 2020 license and prepare work paper/summary.	0.3
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for Almay contract and prepare work paper/summary.	0.2

Task Code	Task Code Description	Professional	Date	Description	Hours
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for Charlie contract and prepare work paper/summary.	0.4
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for CND contract and prepare work paper/summary.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for Curve contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for Elizabeth Arden contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for Giorgio Beverly Hills contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for Halston contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for Jean Nate contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for Mitchum contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for Multicultural Group contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for PS contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (Revlon License Grant to BrandCo) for White Shoulders contract and prepare work paper.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for A&R American Crew 2020 license and prepare work paper/summary.	0.3
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for Almay contract and prepare work paper/summary.	0.2

Task Code	Task Code Description	Professional	Date	Description	Hours
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for Charlie contract and prepare work paper/summary.	0.2
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for CND contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for Curve contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for Elizabeth Arden contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for Giorgio Beverly Hills contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for Halston contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for Jean Nate contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for Mitchum contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for Multicultural Group contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for PS contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Patel, Ajay	7/8/2022	Review licensing data (IP Details) for White Shoulders contract and prepare work paper/summary.	0.1
23	Appraisals / Valuations	Vidal, Adriana	7/8/2022	Review and summarize articles with respect to working capital challenges to gain further background on the debtors.	0.9
23	Appraisals / Valuations	Vidal, Adriana	7/8/2022	Review and summarize articles with respect to the cosmetics industry to gain further background on the debtors.	1.8
23	Appraisals / Valuations	Vidal, Adriana	7/8/2022	Review and summarize articles with respect to supply chain challenges to gain further background on the debtors.	2.7
23	Appraisals / Valuations	Kwan, Elizabeth	7/9/2022	Review edits and commentary from Karen regarding the brand management company analysis and presentation materials for BrandCo valuation.	0.4

Task Code	Task Code Description	Professional	Date	Description	Hours
23	Appraisals / Valuations	Miles, Karen	7/9/2022	Analyze comparable company 10 K and review for non-recurring expenses and business model.	1.1
23	Appraisals / Valuations	Miles, Karen	7/9/2022	Create list of key business model and metric differences between comparable companies and BrandCo.	1.8
23	Appraisals / Valuations	Miles, Karen	7/9/2022	Identify and document non-recurring SG&A adjustments for comparable companies.	1.3
23	Appraisals / Valuations	Miles, Karen	7/9/2022	Prepare email to E. Kwan re: updating brand management co analysis for SG&A adjustments and structure differences.	0.4
23	Appraisals / Valuations	Miles, Karen	7/9/2022	Review 2020 and 2019 10Ks of comparable companies for SG&A adjustments and structure differences.	1.4
23	Appraisals / Valuations	Miles, Karen	7/9/2022	Continue to create list of key business model and metric differences between comparable companies and BrandCo.	0.6
23	Appraisals / Valuations	Miles, Karen	7/9/2022	Continue to identify and document non-recurring SG&A adjustments for comparable companies.	1.4
23	Appraisals / Valuations	Miles, Karen	7/9/2022	Review draft of licensing summary and comments back to A. Patel on edits.	0.6
23	Appraisals / Valuations	Miles, Karen	7/9/2022	Analyze Revlon's 2022 and 2023 DIP sizing forecast to related it to the BrandCo valuation analysis.	1.3
23	Appraisals / Valuations	Patel, Ajay	7/9/2022	Prepare/update licensing data summary (brand coverage, Revlon license grant to BrandCo, and IP Details) for all contracts.	1.5
23	Appraisals / Valuations	Kwan, Elizabeth	7/10/2022	Update brand management company analysis for SG&A adjustments and structure differences for BrandCo valuation analysis.	2.0
23	Appraisals / Valuations	Kwan, Elizabeth	7/10/2022	Update brand management analysis to focus on EBITDA margins for BrandCo debtors.	0.4
23	Appraisals / Valuations	Miles, Karen	7/10/2022	Update brand management analysis to focus on EBITDA margins; comments back to E. Kwan.	1.1
23	Appraisals / Valuations	Miles, Karen	7/10/2022	Review and comments back on licensing analysis to add additional key sections of agreements.	1.3
23	Appraisals / Valuations	Miles, Karen	7/10/2022	Write key observations on licensing summary and send to T. Martin and J. DiDonato for comments.	0.8

Task Code	Task Code Description	Professional	Date	Description	Hours
23	Appraisals / Valuations	Miles, Karen	7/10/2022	Write key observations on brand management co summary and send to T. Martin and John DiDonato for comments.	0.9
23	Appraisals / Valuations	Miles, Karen	7/10/2022	Review and analyze DIP sizing information in 8K to obtain understanding of forecast.	0.8
23	Appraisals / Valuations	Miles, Karen	7/10/2022	Provide instructions to A. Patel on industry research.	0.4
23	Appraisals / Valuations	Miles, Karen	7/10/2022	Email instructions to A. Vidal on historical brand contribution margin analysis.	0.4
23	Appraisals / Valuations	Patel, Ajay	7/10/2022	Prepare/update licensing data summary (brand coverage, Revlon license grant to BrandCo, and IP Details).	1.5
23	Appraisals / Valuations	Kwan, Elizabeth	7/11/2022	Discuss with K. Miles the proposed WACC calculation and the analysis performed to derive the calculation.	0.3
23	Appraisals / Valuations	Kwan, Elizabeth	7/11/2022	Create valuation model with DCF, royalty rates, and comparable companies as part of the BrandCo valuation.	2.5
23	Appraisals / Valuations	Miles, Karen	7/11/2022	Participate in call with C. Brown and J. DiDonato (both Huron) to prepare for call with R.O.	0.2
23	Appraisals / Valuations	Miles, Karen	7/11/2022	Participate in call with C. Brown and J. DiDonato (both Huron) to prepare for call with A&M.	0.5
23	Appraisals / Valuations	Miles, Karen	7/11/2022	Lead call with T. Martin and C. Tan (both Huron) on valuation tasks.	0.2
23	Appraisals / Valuations	Miles, Karen	7/11/2022	Participate in call with C. Tan regarding work program for seasonality analysis and Revlon transaction analysis.	0.7
23	Appraisals / Valuations	Miles, Karen	7/11/2022	Review IBIS report on cosmetic industry and growth rates.	0.8
23	Appraisals / Valuations	Miles, Karen	7/11/2022	Call with E. Kwan (Huron) on update to calculating WACC.	0.3
23	Appraisals / Valuations	Miles, Karen	7/11/2022	Develop approach to determining cash flows and discount rates and comparable companies.	1.5
23	Appraisals / Valuations	Patel, Ajay	7/11/2022	Review and prepare growth perspectives based of IBIS data base.	2.5
23	Appraisals / Valuations	Patel, Ajay	7/11/2022	Review and prepare growth perspectives based of Capital IQ data base of publicly available information.	2.0

Task Code	Task Code Description	Professional	Date	Description	Hours
23	Appraisals / Valuations	Vidal, Adriana	7/11/2022	Review and summarize license risk disclosures in comparable company 2021 SEC 10K filing to gain further background on the debtors.	1.1
23	Appraisals / Valuations	Vidal, Adriana	7/11/2022	Review and summarize license risks in comparable company 2021 SEC 10K filing to gain further background on the debtors.	0.8
23	Appraisals / Valuations	Vidal, Adriana	7/11/2022	Compile and review certain 2020 and 2021 actual financial information by Brand from the Debtors SEC 8K filing.	1.2
23	Appraisals / Valuations	Kwan, Elizabeth	7/12/2022	Discuss with K. Miles (Huron) edits on betas, capital structure, cost of debt including YTW as part of the BrandCo valuation.	1.5
23	Appraisals / Valuations	Kwan, Elizabeth	7/12/2022	Update Huron valuation model of BrandCo based on feedback and edits from K. Miles (Huron).	2.3
23	Appraisals / Valuations	Miles, Karen	7/12/2022	Review discounted cash flows and discuss with E. Kwan (Huron) edits on betas, capital structure, cost of debt including YTW.	2.7
23	Appraisals / Valuations	Miles, Karen	7/12/2022	Review excerpts from 10k on acquisitions and discuss with Ching Wei categories and analysis to be done.	1.2
23	Appraisals / Valuations	Miles, Karen	7/12/2022	Participate in call with J. DiDonato and C. Brown (both Huron) on progress on cash flows and license agreement summary.	0.3
23	Appraisals / Valuations	Miles, Karen	7/12/2022	Review of contribution margin analysis for 2020 and 2021 and comments back to A. Vidal.	1.1
23	Appraisals / Valuations	Miles, Karen	7/12/2022	Review and comments on licensing agreement summary for R.O. presentation including follow up tasks.	1.4
23	Appraisals / Valuations	Patel, Ajay	7/12/2022	Review and analyze growth perspective based on information available Capital IQ.	2.5
23	Appraisals / Valuations	Tan, Ching Wei	7/12/2022	Analyze 2023 monthly and quarterly forecasts as part of the DIP sizing budget to support valuation analysis of BrandCo.	1.2
23	Appraisals / Valuations	Tan, Ching Wei	7/12/2022	Analyze information in relation to projections and valuation.	1.3
23	Appraisals / Valuations	Tan, Ching Wei	7/12/2022	Analyze information in relation to trademarks, IP and technology values of brands at acquisition.	2.6

Task Code	Task Code Description	Professional	Date	Description	Hours
23	Appraisals / Valuations	Vidal, Adriana	7/12/2022	Review and update workplan and document request list with data received from Huron team.	0.4
23	Appraisals / Valuations	Miles, Karen	7/13/2022	Review and edits to license agreement summary to include issue of default.	1.2
23	Appraisals / Valuations	Miles, Karen	7/13/2022	Prepare & discuss with V. Skokandic re: searching data room for revenues by brand for 2019 and create analysis.	0.9
23	Appraisals / Valuations	Miles, Karen	7/13/2022	Mapping of brands to category for 2019 and review of 2019 contribution analysis.	0.7
23	Appraisals / Valuations	Patel, Ajay	7/13/2022	Participate in licensing detail discussion with internal Huron team.	0.5
23	Appraisals / Valuations	Tan, Ching Wei	7/13/2022	Review and analyze Elizabeth Arden licensing agreement in relation to Elizabeth Arden brands and trademarks.	2.1
23	Appraisals / Valuations	Vidal, Adriana	7/13/2022	Communications with staff with respect to the BrandCo financial analysis by brand for historical and forecasted periods.	0.7
23	Appraisals / Valuations	Kwan, Elizabeth	7/14/2022	Update Huron valuation model of BrandCo based additional on feedback and edits from K. Miles.	3.8
23	Appraisals / Valuations	Miles, Karen	7/14/2022	Emails regarding royalty rate increase in event of default and whether Revlon gives guidance to the street.	0.4
23	Appraisals / Valuations	Miles, Karen	7/14/2022	Review & comment on analysis regarding sales pertaining to prior Revlon acquisitions.	1.9
23	Appraisals / Valuations	Tan, Ching Wei	7/14/2022	Analyze information on earnings forecast to support the valuation analysis of BrandCo.	0.9
23	Appraisals / Valuations	Tan, Ching Wei	7/14/2022	Analyze information on earnings during acquisitions.	1.4
23	Appraisals / Valuations	Kwan, Elizabeth	7/15/2022	Implement updates to model based on feedback and edits from K. Miles (Huron) as part of the BrandCo valuation work.	2.5
23	Appraisals / Valuations	Miles, Karen	7/15/2022	Review latest draft valuation and discuss with E. Kwan changes to WACC and CSRP selections, 2020 WACC.	1.2
23	Appraisals / Valuations	Miles, Karen	7/15/2022	Draft of work program items to include change to present value discounting, addition of multiple schedules.	1.8

Task Code	Task Code Description	Professional	Date	Description	
23	Appraisals / Valuations	Miles, Karen	7/15/2022	Review analysis of prior Revlon acquisitions including tie out of current revenues on EA brand & tie to press releases.	
23	Appraisals / Valuations	Tan, Ching Wei	7/15/2022	Analyze information in relation to various forecasts available from the company to support the BrandCo valuation.	0.6
23	Appraisals / Valuations	Tan, Ching Wei	7/15/2022	Analyze information in relation to goodwill and intangible assets in 2015 through 2017.	1.7
23	Appraisals / Valuations	Tan, Ching Wei	7/15/2022	Analyze information in relation to goodwill and intangible assets in 2018 through 2020.	2.1
23	Appraisals / Valuations	Kwan, Elizabeth	7/16/2022	Implement additional updates to model based on feedback and edits from Karen as part of the BrandCo valuation work.	3.1
23	Appraisals / Valuations	Miles, Karen	7/16/2022	Review and analyze default language in BrandCo credit agreement.	
23	Appraisals / Valuations	Miles, Karen	7/16/2022	Review and comment on updated presentation for R.O.	
23	Appraisals / Valuations	Miles, Karen	7/16/2022	Review and analyze equity analyst report on cosmetic industry and Jefferies analyst report and their implications on the BrandCo valuation.	
23	Appraisals / Valuations	Miles, Karen	7/16/2022	Email E. Kwan and C. Tan (Huron) regarding additional comparable companies and growth rate analysis of comparable.	
23	Appraisals / Valuations	Miles, Karen	7/16/2022	Answer R&G's question on license rights to Revlon name.	
23	Appraisals / Valuations	Miles, Karen	7/16/2022	Review and comment on latest draft of valuation for BrandCo entities prepared by Huron.	
23	Appraisals / Valuations	Miles, Karen	7/17/2022	Paview of presentation dock and call with I DiDonato	
23	Appraisals / Valuations	Miles, Karen	7/17/2022	Analysis of Revlon growth rate compared to comparable companies for 2022 and 2023.	
23	Appraisals / Valuations	Miles, Karen	7/17/2022	Review and comments on latest draft of cost of capital, cash flows and market multiples.	
23	Appraisals / Valuations	Miles, Karen	7/17/2022	Analyze public company metrics and drivers of market	

Task Code	Task Code Description	Professional	Date	Description	
23	Appraisals / Valuations	Miles, Karen	7/17/2022	Emails with W. Hajduczyk on locating previous equity analyst reports.	0.3
23	Appraisals / Valuations	Tan, Ching Wei	7/17/2022	Analyze revenue and EBITDA projections for comparable companies.	1.6
23	Appraisals / Valuations	Tan, Ching Wei	7/17/2022	Analyze and review brand revenue as it relates to historical acquisitions of BrandCo.	1.7
23	Appraisals / Valuations	DiDonato, John	7/18/2022	Internal Huron discussion regarding BrandCo Valuation with and next steps.	0.3
23	Appraisals / Valuations	Kwan, Elizabeth	7/18/2022	Review and analyze updates to model based on feedback and edits from Karen as part of the BrandCo valuation work.	3.2
23	Appraisals / Valuations	Miles, Karen	7/18/2022	Pre-call with R&G and Huron team to prepare for call with R.O.	0.2
23	Appraisals / Valuations	Miles, Karen	7/18/2022	Develop list of work program items and send to E. Kwan.	
23	Appraisals / Valuations	Miles, Karen	7/18/2022	Email to T. Martin (Huron) on DIP and NOL motions.	
23	Appraisals / Valuations	Miles, Karen	7/18/2022	Discuss with E. Kwan (Huron) on non-recurring adjustments to market multiples and NFY vs. NTM.	
23	Appraisals / Valuations	Miles, Karen	7/18/2022	Review of Jefferies 2020 report on financing.	
23	Appraisals / Valuations	Miles, Karen	7/18/2022	Identify and analyze additional potential comparable companies for valuation.	
23	Appraisals / Valuations	Miles, Karen	7/18/2022	Email W. Hajduczyk (Huron) regarding research of analyst reports.	
23	Appraisals / Valuations	Miles, Karen	7/18/2022		
23	Appraisals / Valuations	Tan, Ching Wei	7/18/2022	Analyze information in relation to EBITDA and cash flow projections.	
23	Appraisals / Valuations	Tan, Ching Wei	7/18/2022	Research information in relation to analyst reports.	
23	Appraisals / Valuations	Tan, Ching Wei	7/18/2022	Analyze information on projections and comparable companies.	

Task Code	Task Code Description	Professional	Date	Description	
23	Appraisals / Valuations	Kwan, Elizabeth	7/19/2022	Review and analyze additional updates to model based on feedback and edits from K. Miles (Huron) as part of the BrandCo valuation work.	
23	Appraisals / Valuations	Tan, Ching Wei	7/19/2022	Review and analyze various information sources from the company and publicly available to support valuation analysis for BrandCo.	
23	Appraisals / Valuations	DiDonato, John	7/20/2022	Review and document changes and feedback related to BrandCo valuation analysis prepared by Huron.	0.4
23	Appraisals / Valuations	Miles, Karen	7/20/2022	Participate in call with T. Martin, C. Brown and J. DiDonato (all Huron) on document request list.	0.5
23	Appraisals / Valuations	Miles, Karen	7/20/2022	Review of MarketLine analyst report in connection with valuation exercise.	0.4
23	Appraisals / Valuations	Miles, Karen	7/20/2022	Research Fisher international cost of capital approach.	
23	Appraisals / Valuations	Kwan, Elizabeth	7/21/2022	Prepare additional changes to model based on feedback and edits from Karen as part of the BrandCo valuation work.	
23	Appraisals / Valuations	Kwan, Elizabeth	7/21/2022	Update valuation analysis-based feedback and edits from Karen as part of the BrandCo valuation work.	
23	Appraisals / Valuations	Miles, Karen	7/21/2022	Review objection of Unsecured Creditors Committee to DIP for BrandCo issues.	
23	Appraisals / Valuations	Miles, Karen	7/22/2022	Review and analyze written answers by A&M to our operating performance questions.	
23	Appraisals / Valuations	Miles, Karen	7/22/2022	Review and comment on draft presentation deck for R.O. update, including sales by geography.	
23	Appraisals / Valuations	Miles, Karen	7/22/2022	Pavious Pavion December 2021 10K in connection with	
23	Appraisals / Valuations	Kwan, Elizabeth	7/23/2022	Implement updates to modeling based on feedback and edits from Karen as part of the BrandCo valuation work.	
23	Appraisals / Valuations	Kwan, Elizabeth	7/23/2022	Update to valuation modeling based on feedback and edits from Karen as part of the BrandCo valuation work.	
23	Appraisals / Valuations	Kwan, Elizabeth	7/24/2022	Undate valuation modeling for BrandCo to incorporate	

Task Code	Task Code Description	Professional	Date	Description	
23	Appraisals / Valuations	Kwan, Elizabeth	7/24/2022	Review and analyze modeling work for BrandCo valuation to further incorporate additional information that was discovered through various data sources.	
23	Appraisals / Valuations	Miles, Karen	7/24/2022	Review of BrandCo sales by geography for 2020 and 2021.	0.3
23	Appraisals / Valuations	Kwan, Elizabeth	7/25/2022	Review and analyze additional modeling work for	
23	Appraisals / Valuations	Martin, Timothy	7/28/2022	Review and analyze Hilco Inventory Appraisal.	1.3
23	Appraisals / Valuations	Martin, Timothy	7/29/2022	Review and analyze draft analysis of brand values.	2.2
23	Appraisals / Valuations	Miles, Karen	7/29/2022	Review and comment on 2020 cash flow, WACC and multiple analysis.	1.7
23 Total		•			198.5
24	Contract and Lease Issues	Brown, Coley	6/26/2022	Review Revlon and BrandCo Debtors leases / contracts to identify terms.	
24	Contract and Lease Issues	Brown, Coley	6/28/2022	Pavious Pavion and BrandCo Dobtors Jacob / contracts	
24	Contract and Lease Issues	Zughayer, Adam	6/28/2022		
24	Contract and Lease Issues	Brown, Coley	7/3/2022	Review Revlon and BrandCo Debtors leases / contracts to identify events of default.	
24	Contract and Lease Issues	Brown, Coley	7/6/2022	Davious BrandCa ID contracts to decument key items for	
24	Contract and Lease Issues	Brown, Coley	7/8/2022	Pavious proportition credit agreements to identify key	
24	Contract and Lease Issues	Brown, Coley	7/12/2022	Analyze various BrandCo ID contracts and document	
24	Contract and Lease Issues	Brown, Coley	7/14/2022	Paview BrandCo ID contracts and documented notes	
24	Contract and Lease Issues	Brown, Coley	7/18/2022	Undate summary of BrandCo IP contracts and follow up	

Task Code	Task Code Description	Professional	Date	Description	Hours	
24	Contract and Lease Issues	Brown, Coley	7/20/2022	Reconcile credit agreement contracts with key lien issues including impact on BrandCo.	1.2	
24	Contract and Lease Issues	Brown, Coley	7/22/2022	Reconcile credit agreement contracts with key terms and impact on BrandCo.	1.2	
24	Contract and Lease Issues	Brown, Coley	7/26/2022	Review Revlon / BrandCo intercompany license agreement and document key items.	1.4	
24	Contract and Lease Issues	Brown, Coley	7/29/2022	Update summary of BrandCo IP licenses for R.O.	2.0	
24 Total						
Grand Total						

EXHIBIT E

EXPENSES DETAIL

	Date	Description	Expense Detail	Amount
7/	/11/2022	Purchased Services	License for Royalty Source database of royalty rates for tradenames required for analysis of valuation related to BrandCo assets.	\$ 525.00